

BUSINESS OUTLOOK

GLOBAL ELECTRONICS INDUSTRY

WALT CUSTER
CUSTER CONSULTING GROUP
www.custerconsulting.com
April 2000

TOPICS

GLOBAL ECONOMY

ELECTRONIC EQUIPMENT

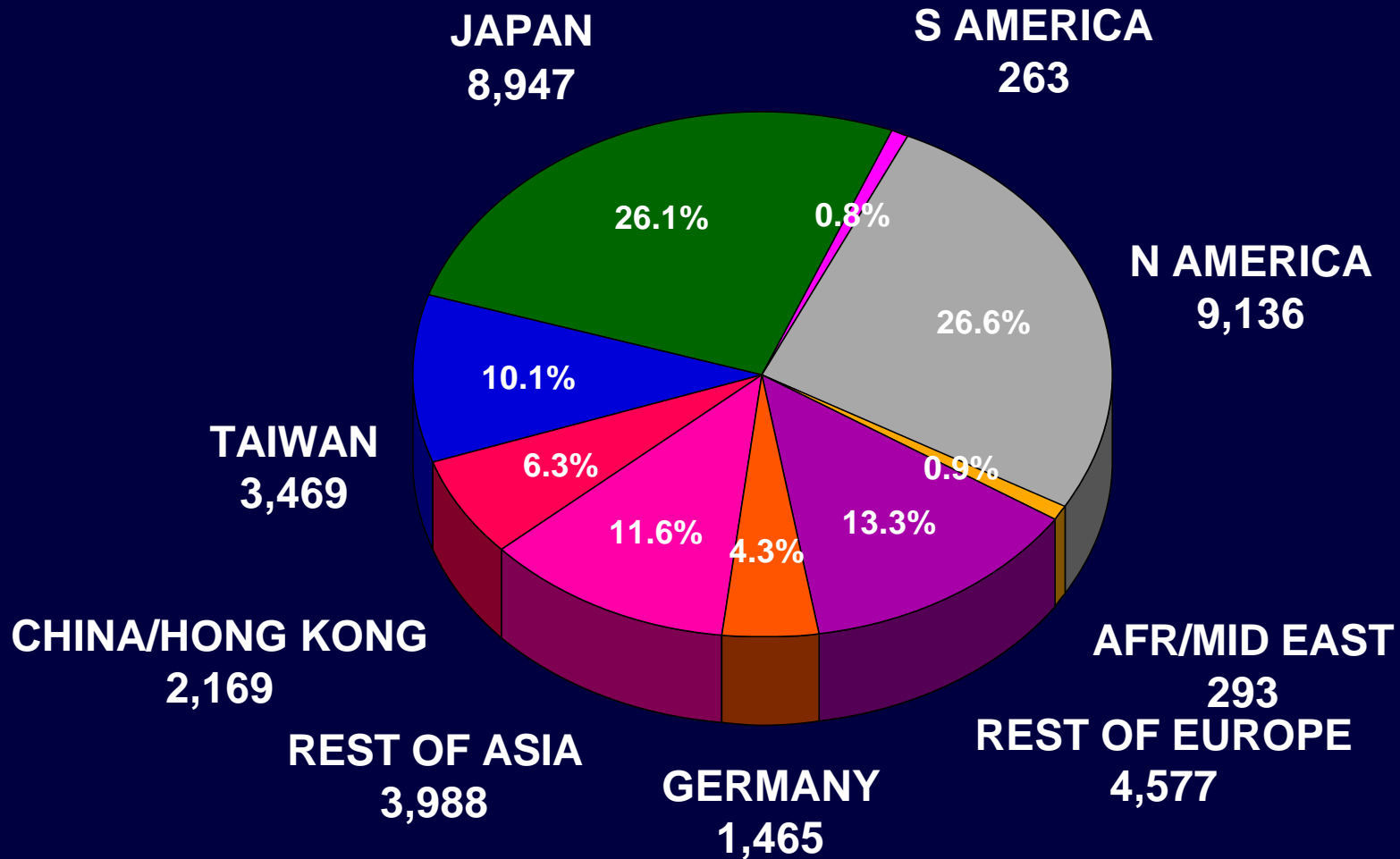
SEMICONDUCTORS

PRINTED CIRCUIT BOARDS

FUTURE OUTLOOK

1998 WORLD RIGID & FLEX PCB PRODUCTION

BY GEOGRAPHICAL AREA (\$M)



Total: \$34.3 Billion

IPC T/MRC 6/99 (includes Buildup PCBs)

US ELECTRONIC EQUIPMENT ORDERS

COMMUNICATION, COMPUTER & OFFICE,
MILITARY, INSTRUMENTS

\$B (12 Month Rolling Avg - Seas Adj)



US DEPT OF COMMERCE 4/2000

INDUSTRIAL PRODUCTION - WORLD

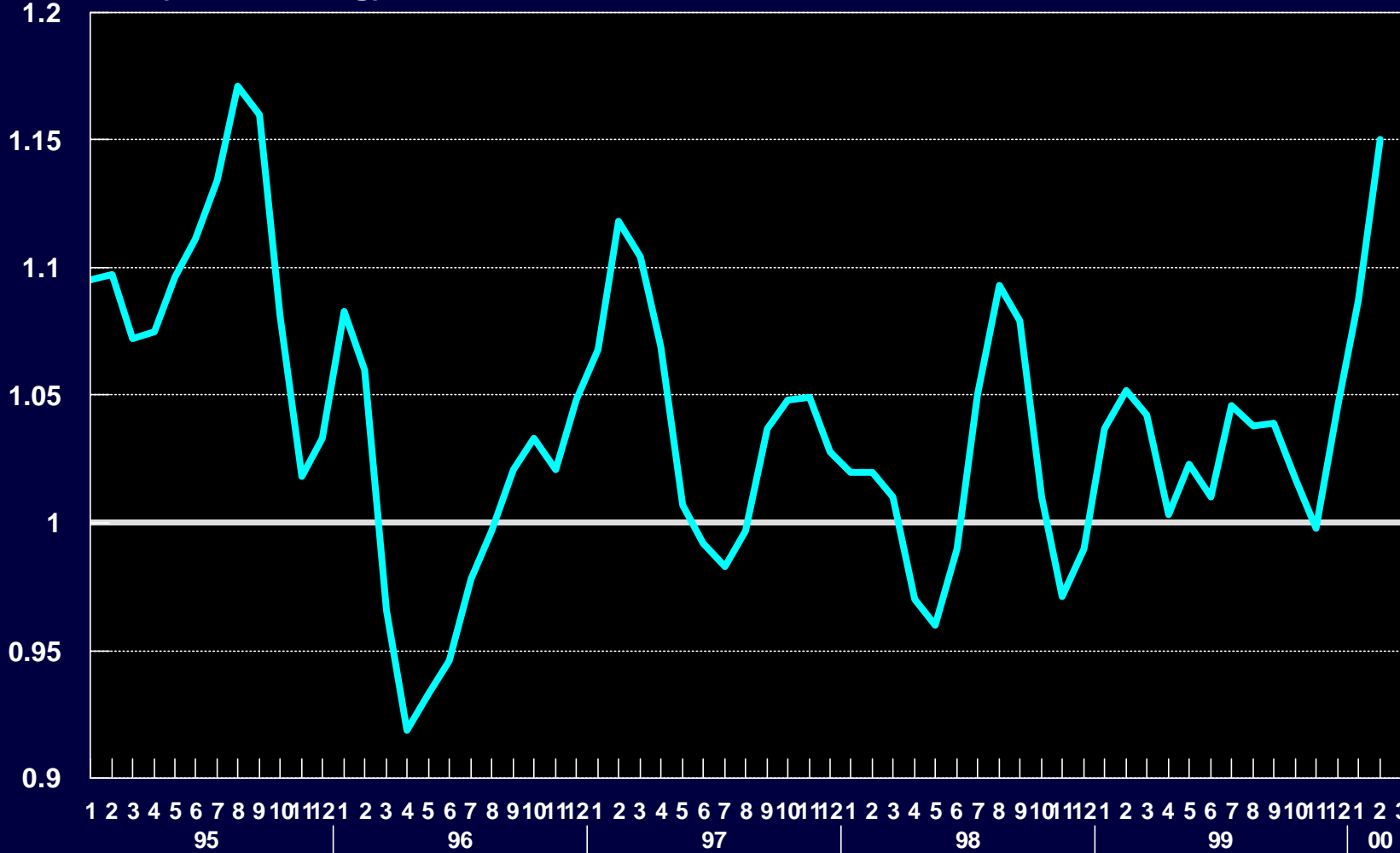
% CHANGE vs ONE YEAR EARLIER

BRITAIN	+2.1 Jan
FRANCE	+5.2 Dec
GERMANY	+2.8 Jan
ITALY	+4.5 Jan
NETHERLANDS	-2.1 Jan
SPAIN	+5.8 Jan
EURO-11	+3.9 Jan
RUSSIA	+13.7 Feb
CANADA	+6.1 Dec
USA	+5.6 Feb
CHINA	+12.0 Feb
MALAYSIA	+26.0 Jan
SINGAPORE	+9.4 Feb
S KOREA	+25.4 Feb
TAIWAN	+18.0 Feb
THAILAND	+7.7 Jan
JAPAN	+8.4 Feb

Rigid PCB Book/Bill

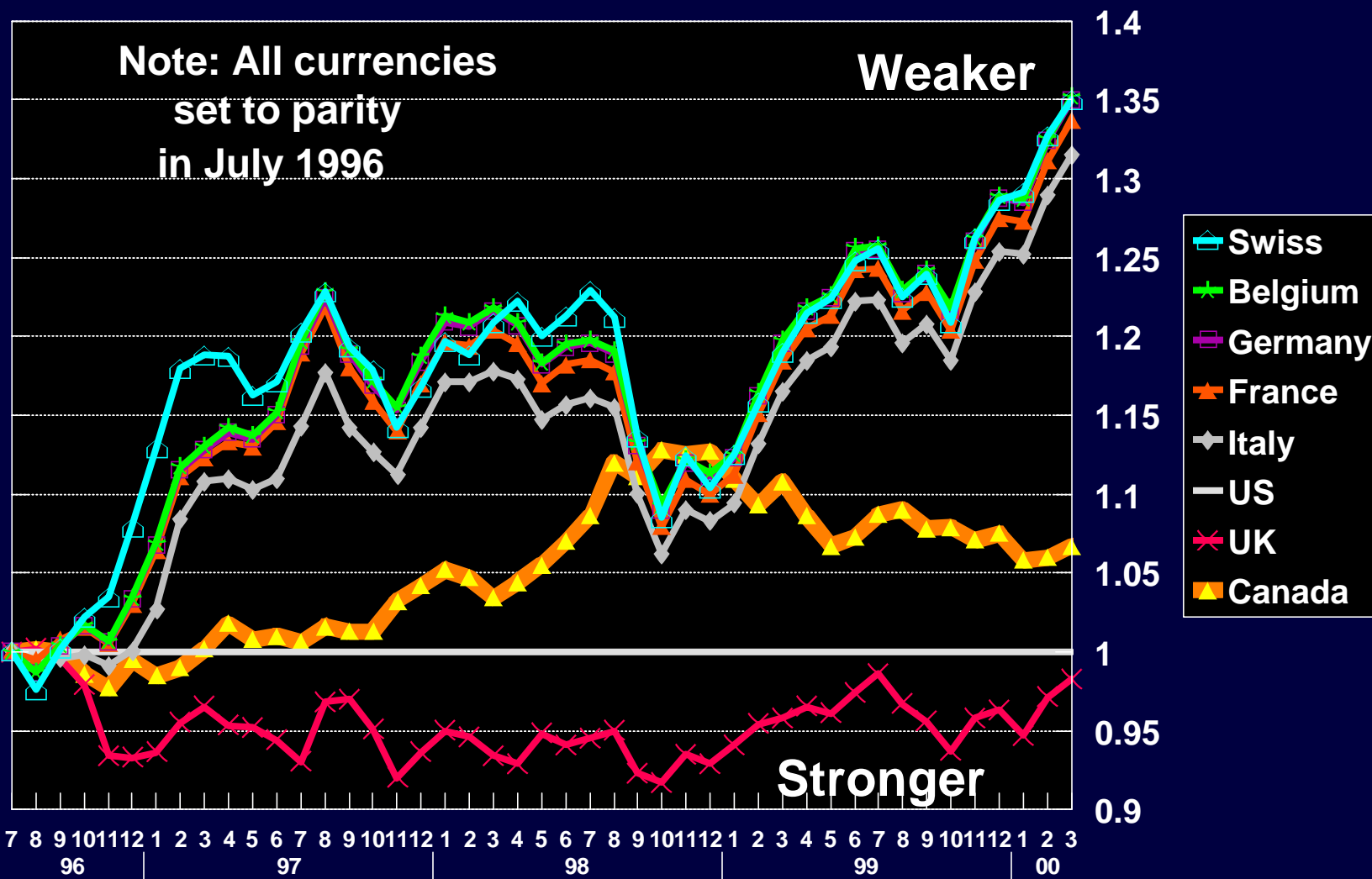
N. America

B/B (3 Month Avg)



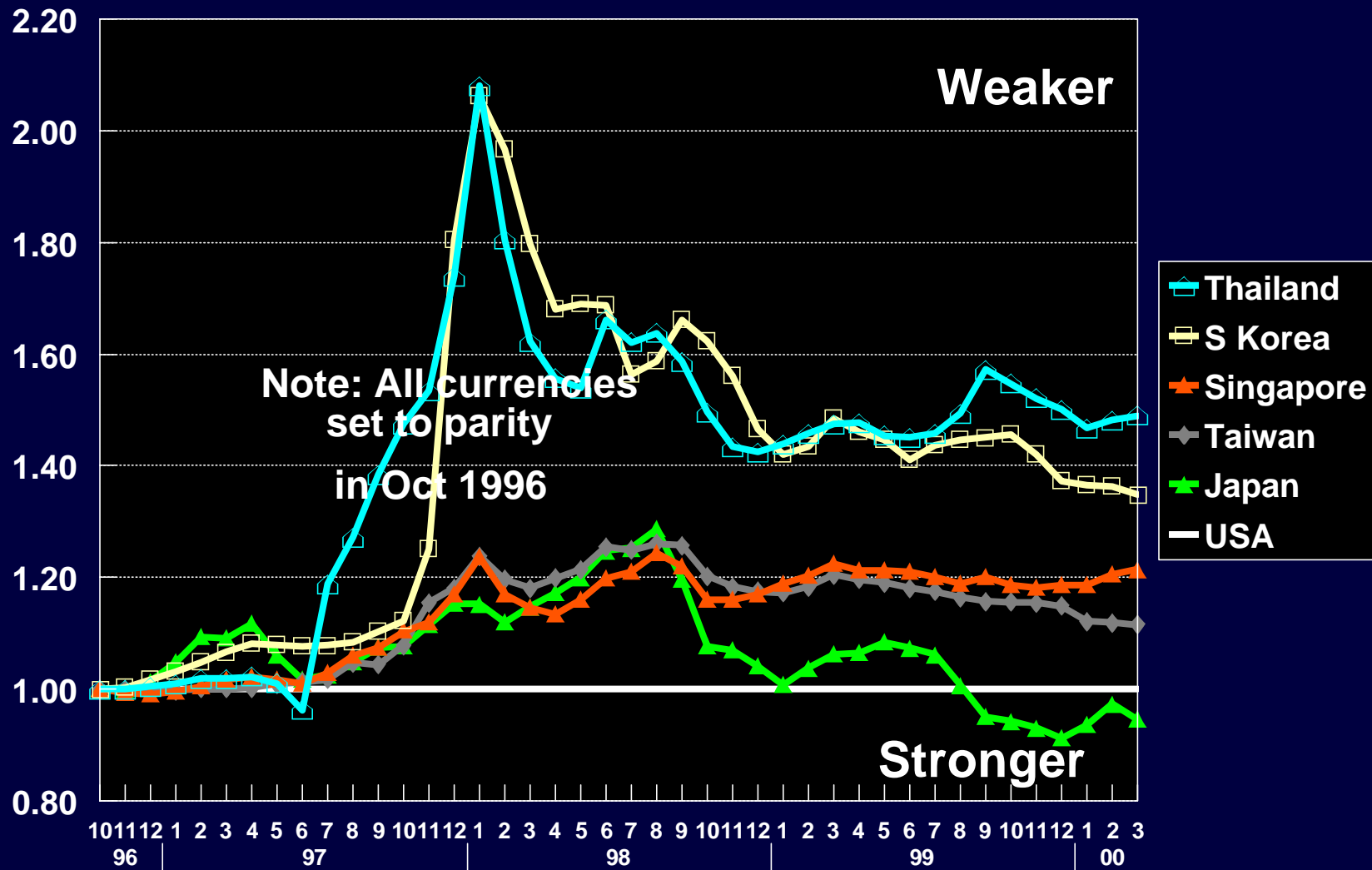
EUROPEAN EXCHANGE RATES vs US \$

7/96 = 1.00



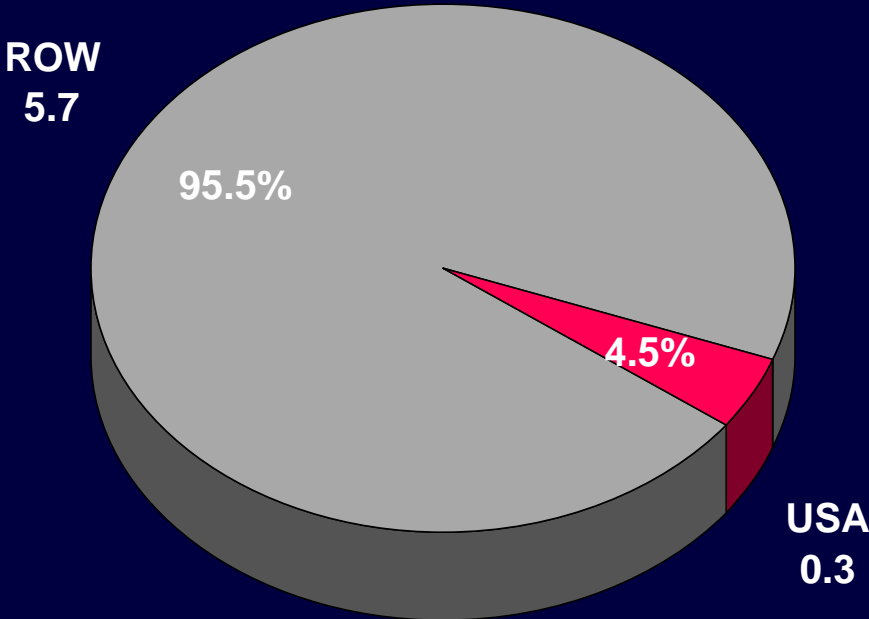
SE ASIA EXCHANGE RATE vs US \$

10/96 = 1.00

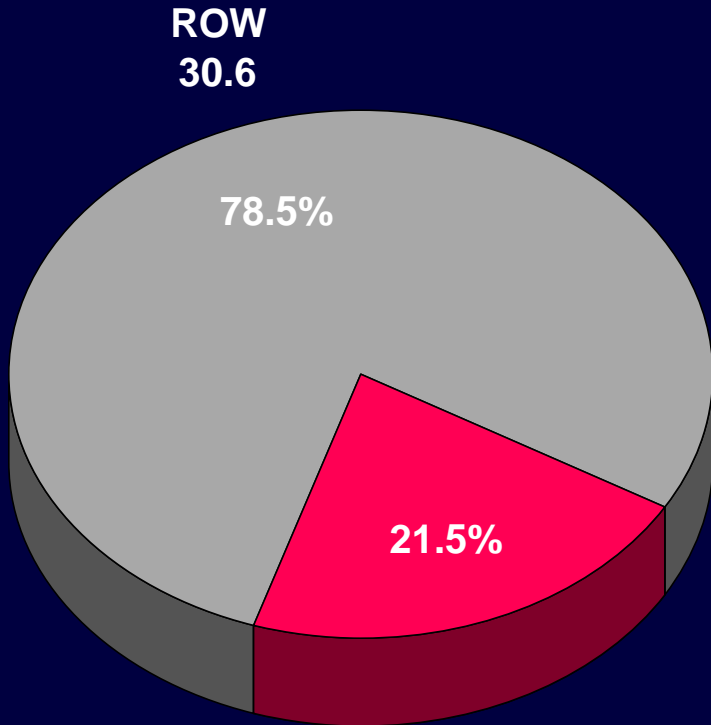


USA & WORLD

POPULATION & GROSS PRODUCT - 1998



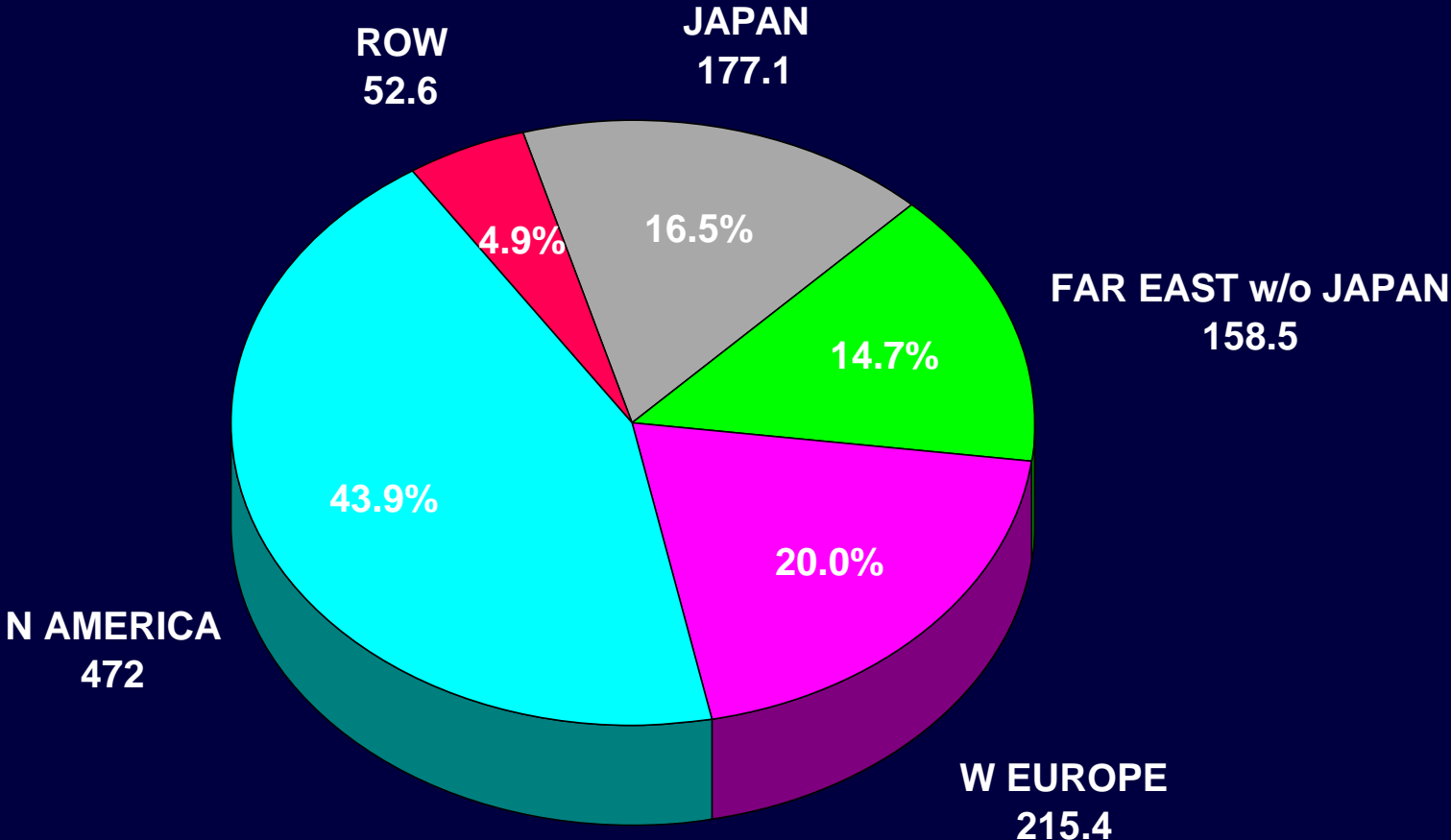
**POPULATION
TOTAL: 6.0 B**



**GROSS PRODUCT
TOTAL: \$39 T**

WORLD ELECTRONIC EQUIPMENT PRODUCTION

1999

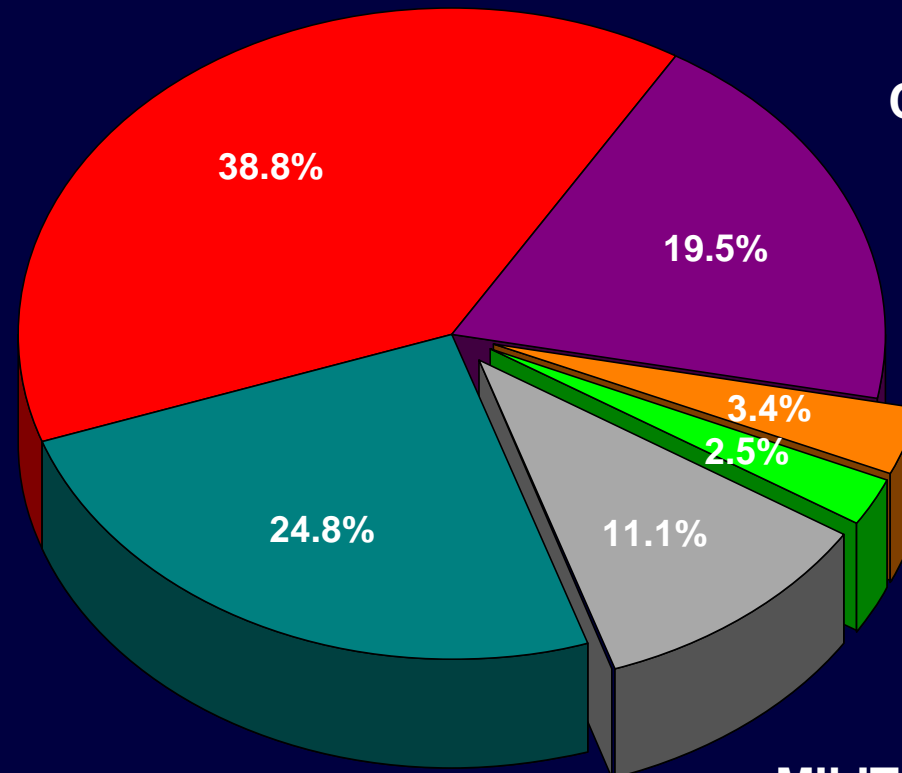


TOTAL \$1,076 Billion

US PRODUCTION OF ELECTRONIC EQUIPMENT 1999 ESTIMATE (\$B)

COMPUTER & OFFICE
\$170.0

COMMUNICATION
\$85.3



INDUSTR & INSTR
\$108.5

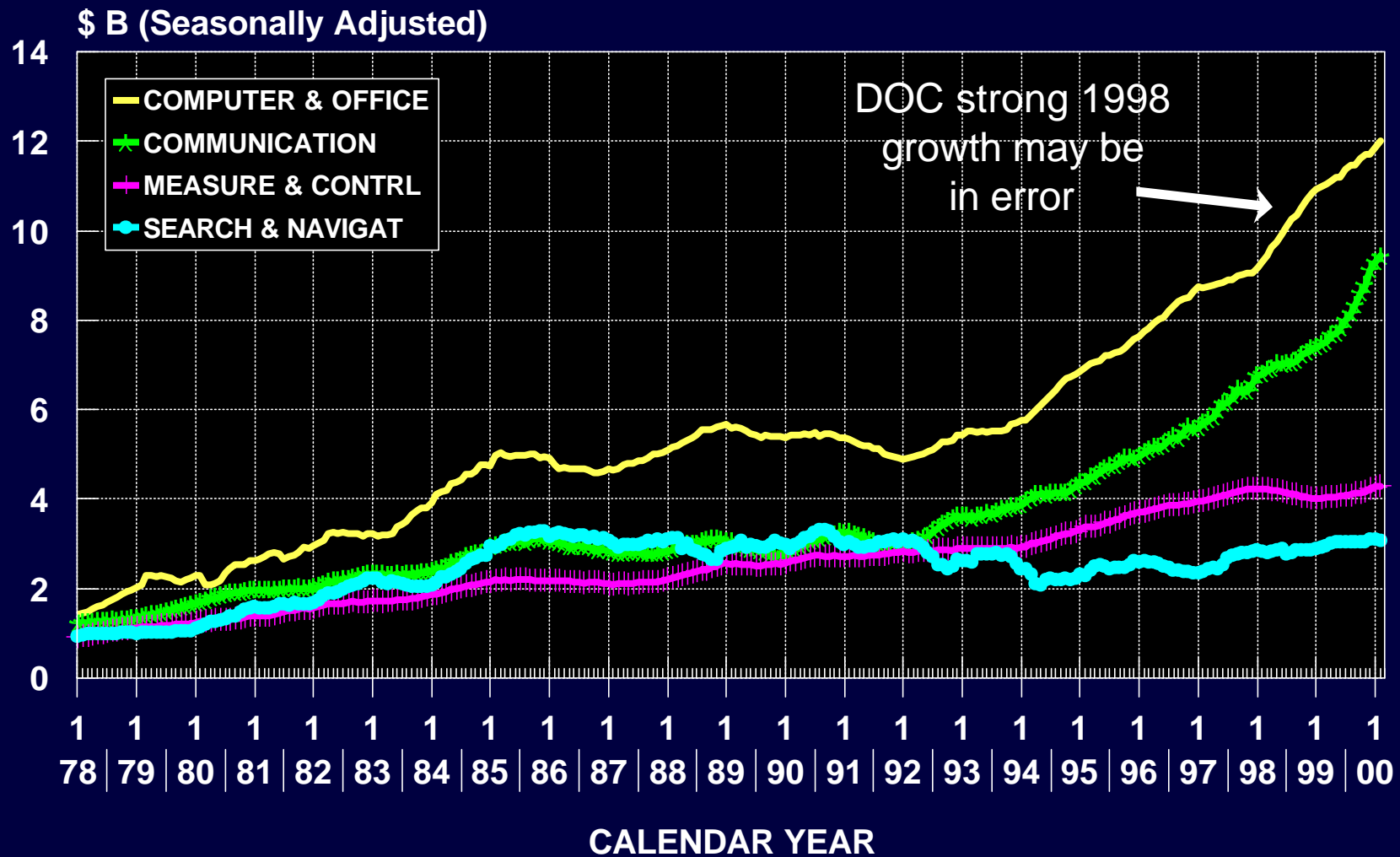
MILITARY
\$48.6

AUTOMOTIVE
\$14.9
CONSUMER
\$10.9

TOTAL = \$438 Billion

US ELECTRONIC EQUIPMENT BOOKINGS

12 MONTH ROLLING AVERAGE

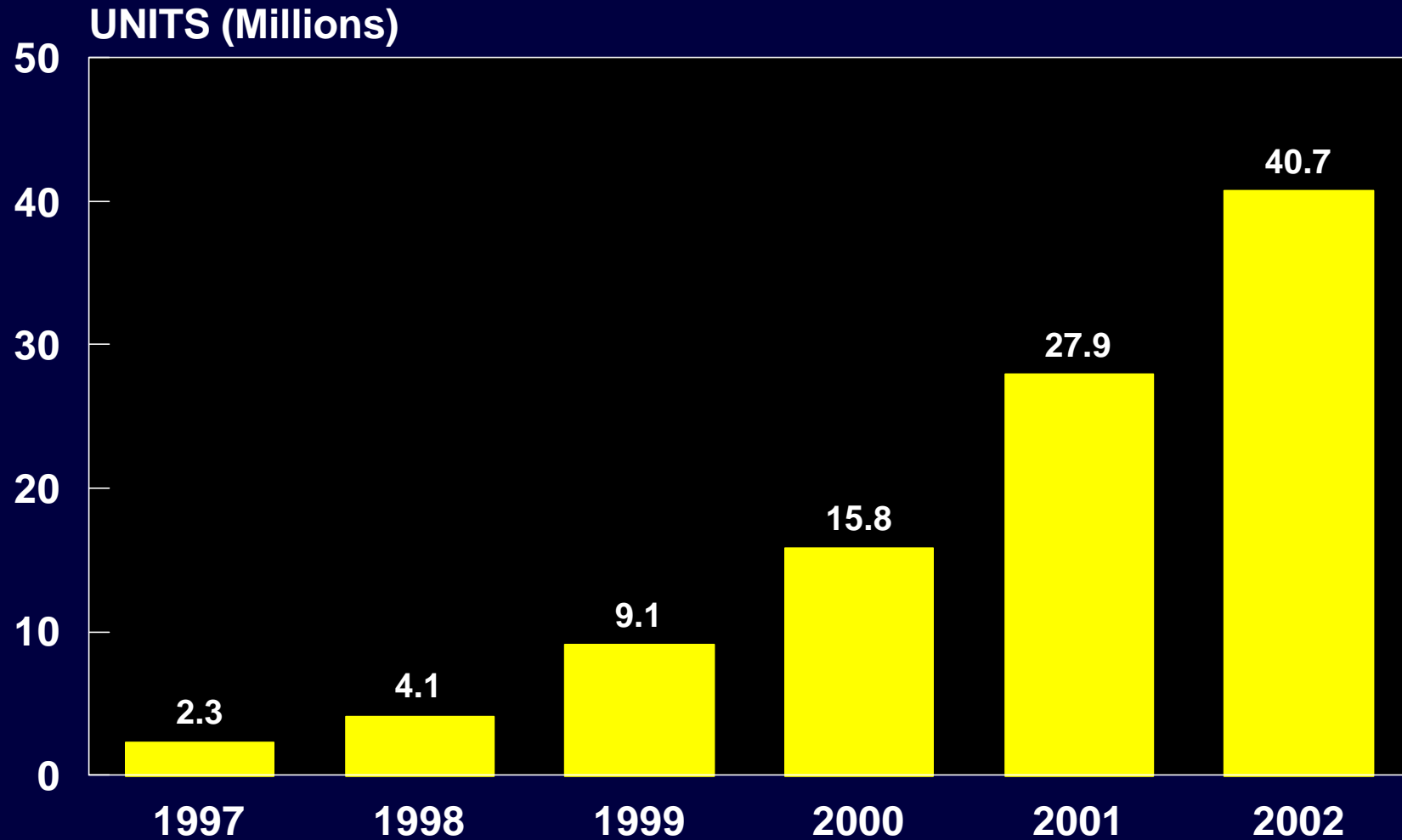


Consumer Electronics

(e.g. TVs, cameras & audio)

Rank		1998 Global Segment Revenue (\$M)
1	Hitachi	\$28,694
2	Pioneer Electronic	\$4,114
3	Nintendo	\$4,015
4	Casio Computer	\$3,773
5	Aiwa	\$2,749
6	Sega Enterprises	\$2,492
7	NEC	\$1,843
8	Kenwood	\$1,806
9	Semi-Tech Global (STG)	\$1,442
10	Fujitsu	\$1,124

DIGITAL CAMERA MARKET WORLD

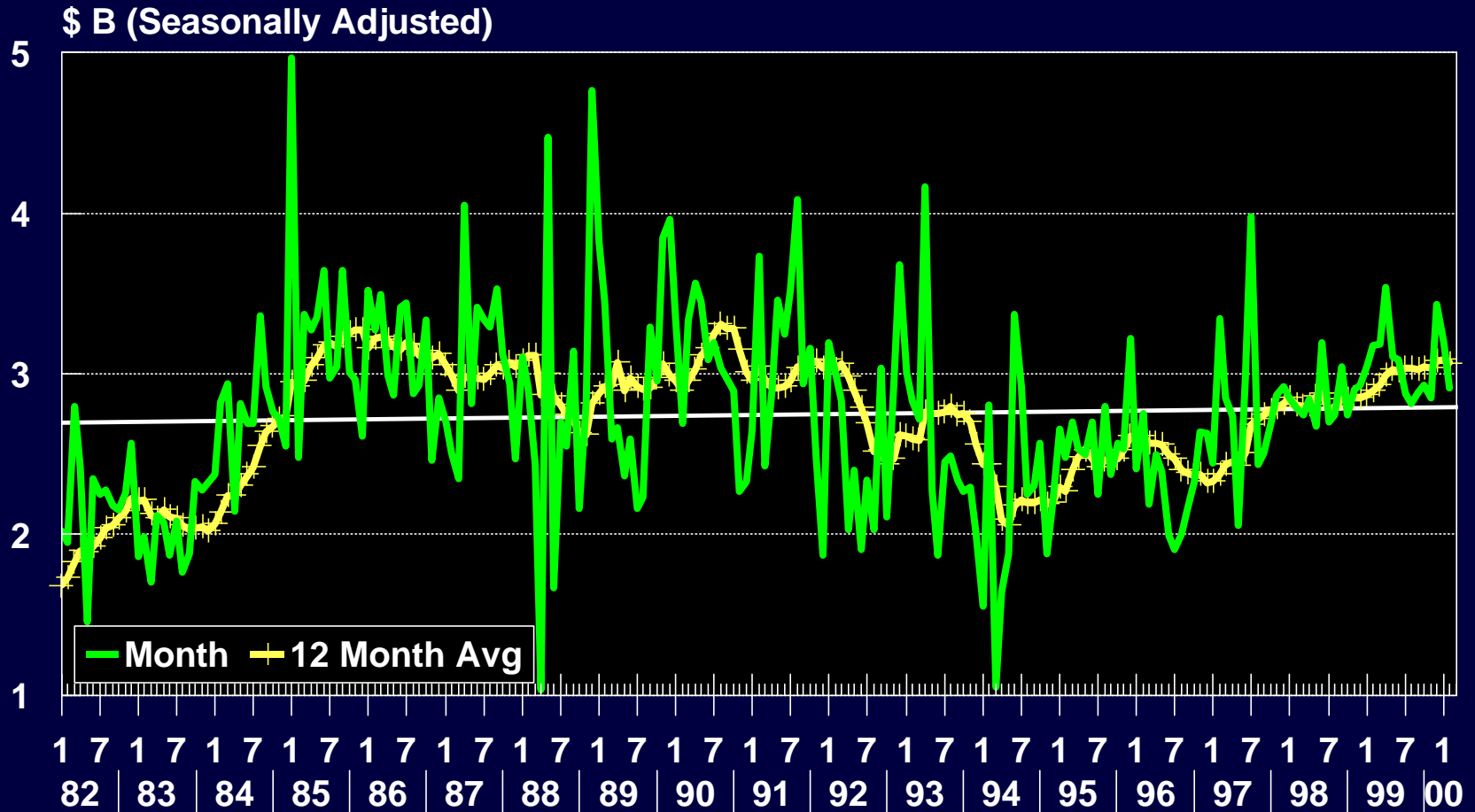


EN: Dataquest 11/98, Semico Research 7/99

SEARCH & NAVIGATION EQUIPMENT

BOOKINGS

PRIMARILY MILITARY ELECTRONICS

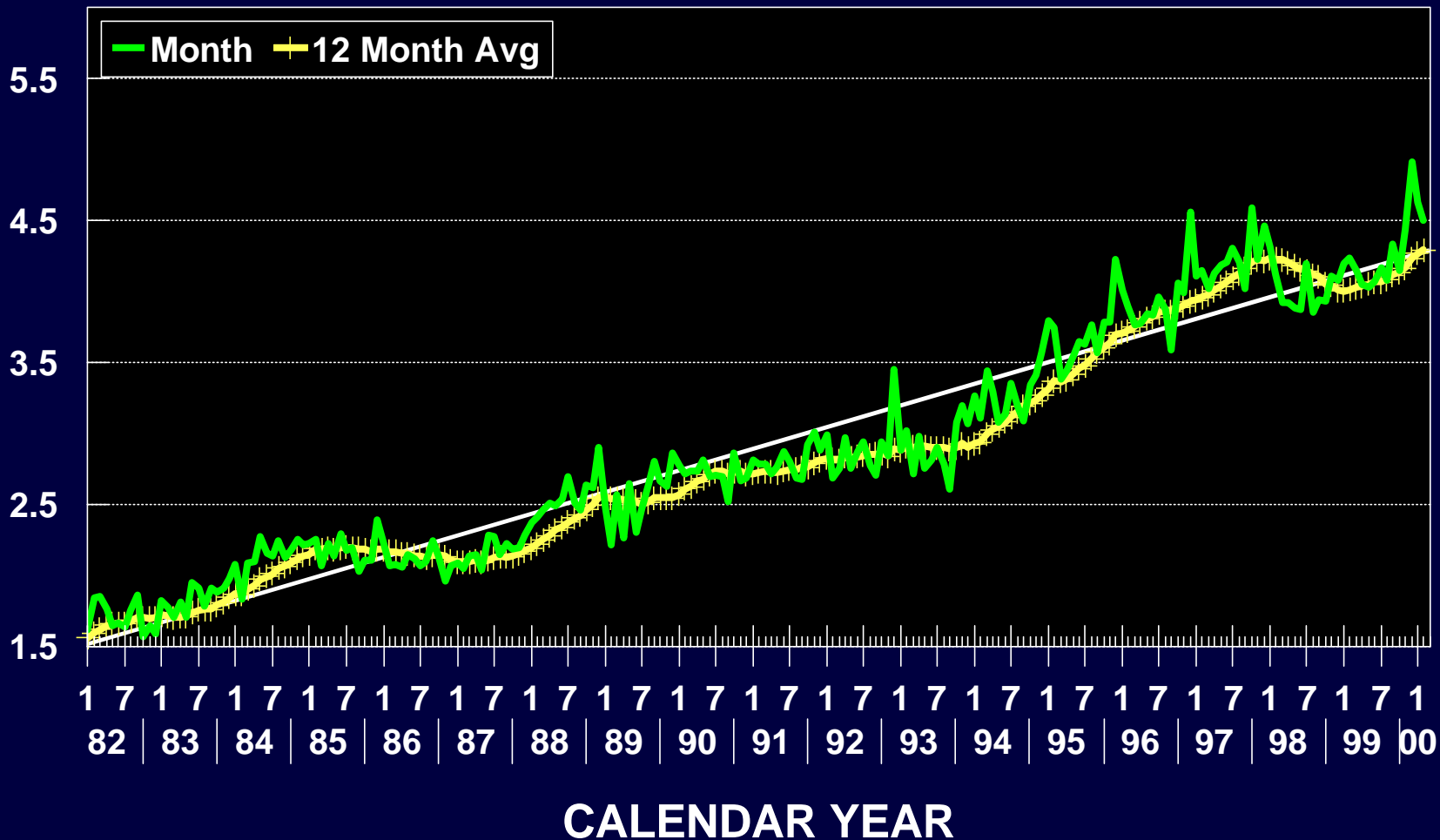


COMMERCE DEPT 4/2000

CALENDAR YEAR

MEASUREMENT & CONTROL EQUIPMENT BOOKINGS

\$B (Seasonally Adjusted)



COMMERCE DEPT 4/2000

Industrial Systems

(e.g. automation, controls & security)

Rank		1998 Global Segment Revenue (\$M)
1	Fuji Electric	\$7,385
2	Rockwell International	\$4,707
3	BTR Siebe	\$4,665
4	Omron	\$4,598
5	Emerson Electric	\$4,430
6	Honeywell	\$4,213
7	Johnson Controls	\$3,512
8	General Electric Co. (GEC)	\$3,511
9	Eaton	\$3,320
10	General Electric Co	\$2,926
11	Nikon	\$1,818
12	Matsushita Electric Works	\$1,612
13	Pittway	\$1,128
14	NEC	\$1,106
15	Symbol Technologies	\$978
16	Sensormatic Electronics	\$975
17	Dover	\$908
18	Allied Signal	\$816
19	Texas Instruments	\$761
20	Diebold	\$711

Instruments, Test & Measurement

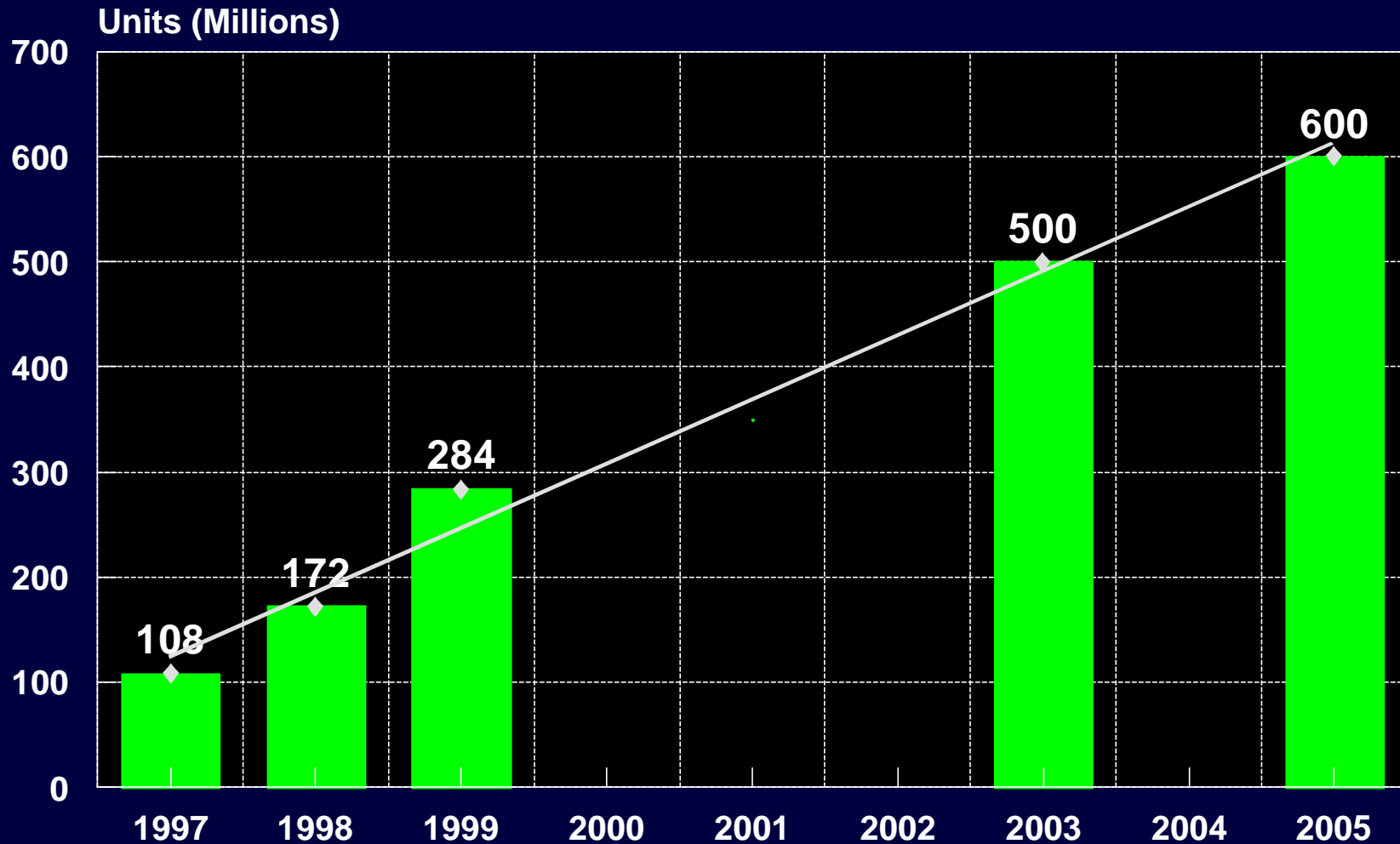
Rank		1998 Global Segment Revenue (\$M)
1	Hewlett-Packard	\$4,246
2	Thermo Electron	\$1,888
3	Perkin-Elmer	\$1,504
4	Teradyne	\$1,221
5	KLA-Tencor	\$926
6	Tektronix	\$886
7	Danaher	\$485
8	Honeywell	\$421
9	EG&G	\$270
10	Teac	\$135

Medical Equipment

Rank		1998 Global Segment Revenue (\$M)
1	Medtronic	\$2,258
2	Hewlett-Packard	\$1,416
3	Imation	\$318
4	Eastman Kodak	\$280
5	Fuji Photo Film	\$230

WORLD CELLULAR PHONE GROWTH

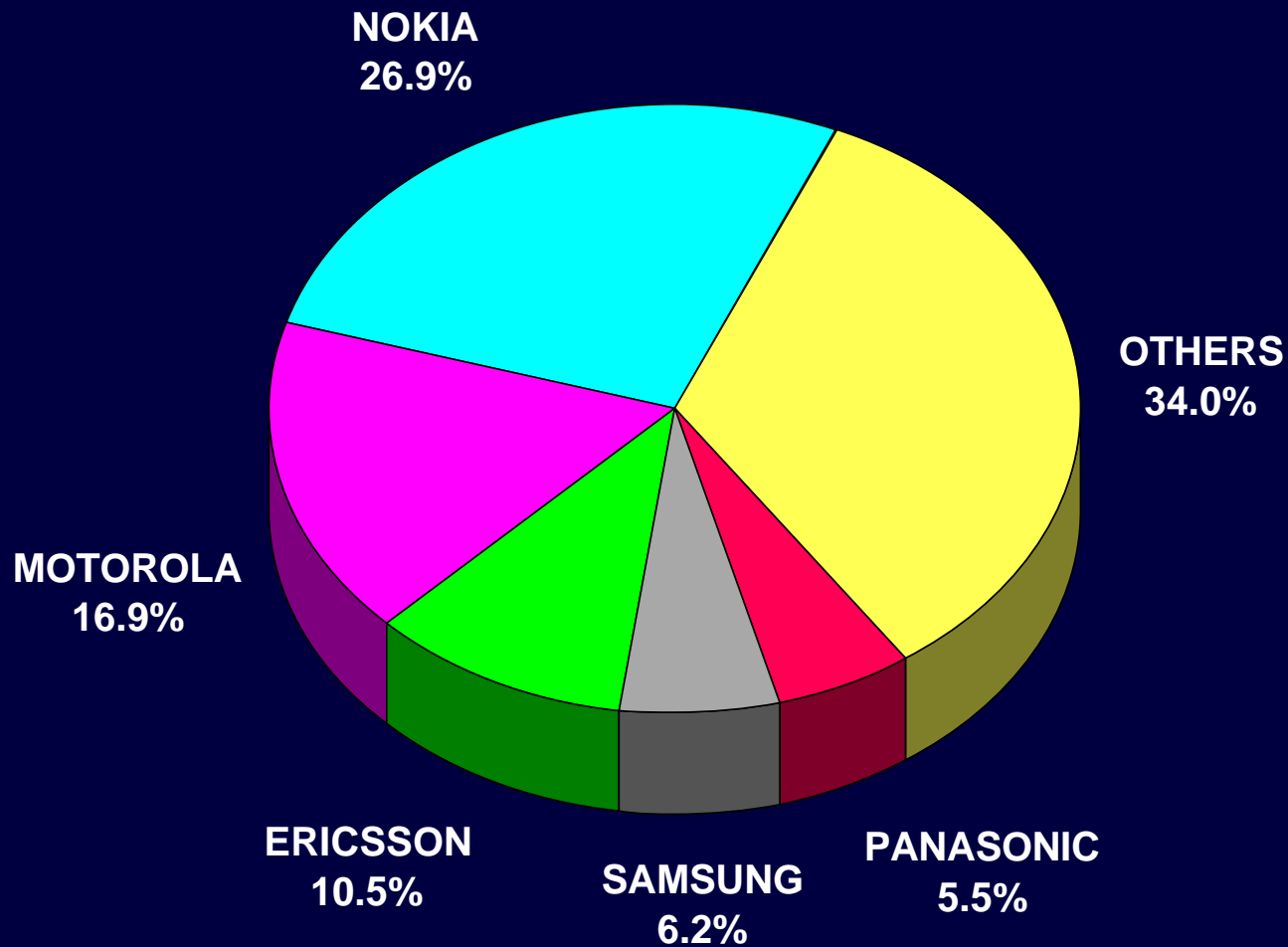
TOTAL SALES - ANALOG & DIGITAL



Ericsson 5/99, Dataquest 2/2000

WORLD CELLULAR PHONE SALES

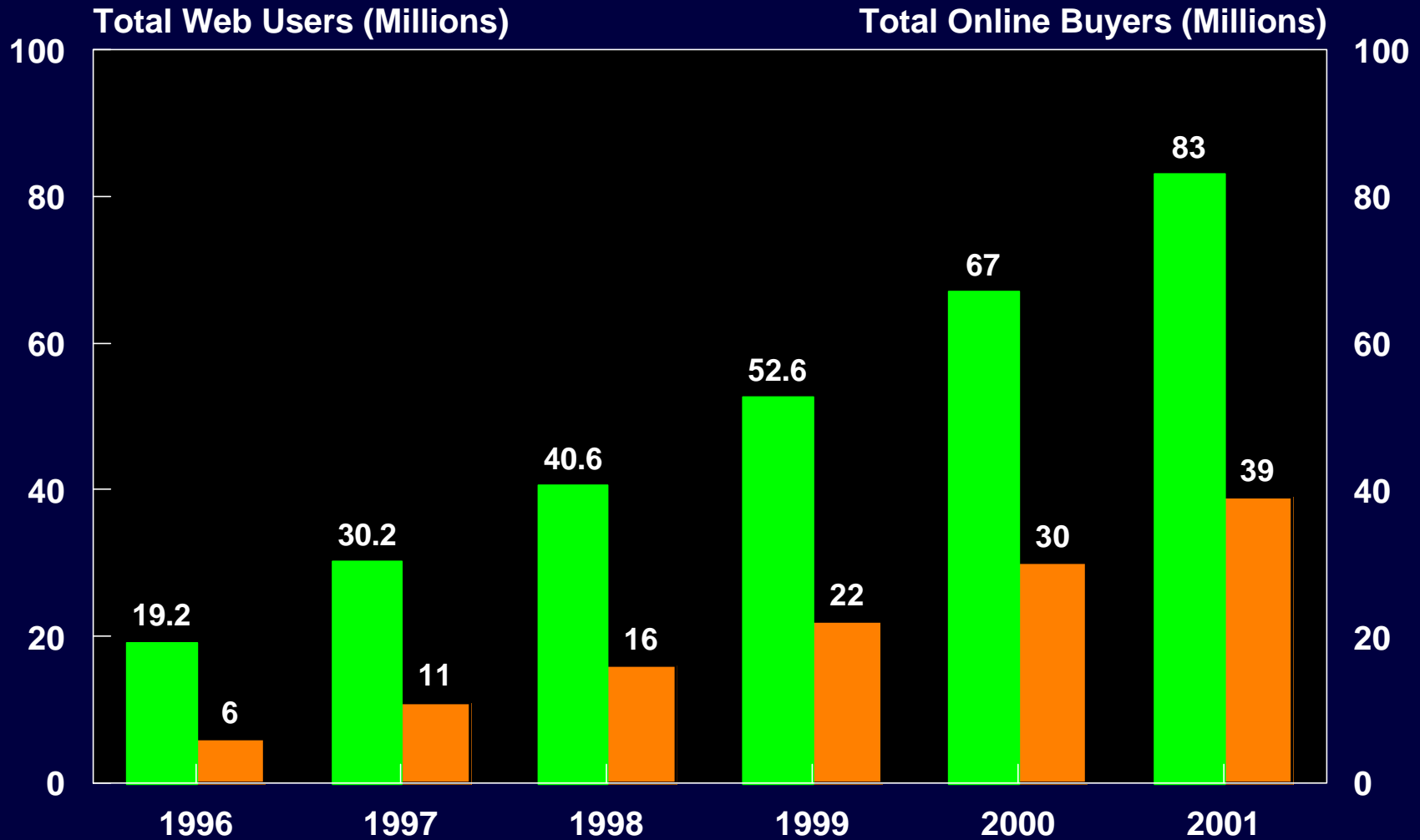
1999



DATAQUEST 2/2000

TOTAL: 283 MILLION UNITS

Growing Market - US Online Consumers



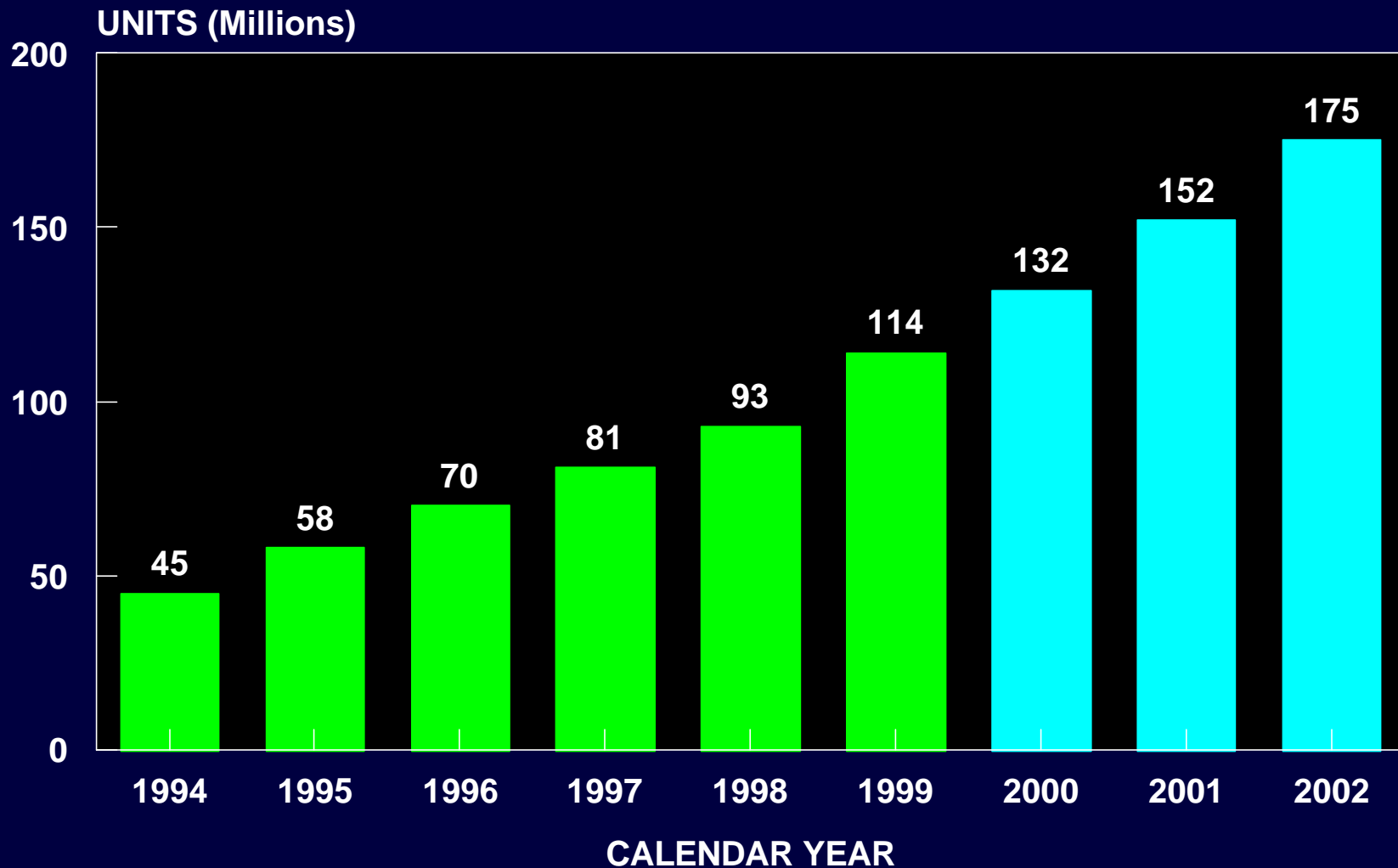
Infoworld: IDC 1/99

Computer Hardware

Rank		1998 Global Segment Revenue (\$M)
1	IBM	\$35,117
2	Compaq Computer	\$27,429
3	Fujitsu	\$25,850
4	Hewlett-Packard	\$18,873
5	Dell Computer	\$16,966
6	NEC	\$12,161
7	Siemens	\$9,087
8	Sun Microsystems	\$7,888
9	Gateway	\$7,169
10	Acer	\$6,700
11	Apple Computer	\$4,555
12	OKI Electric Ind. Co.	\$2,873
13	Unisys	\$2,523
14	Silicon Graphics	\$2,227
15	Bull	\$1,964
16	Micron Technology	\$1,368
17	Legend Holdings	\$758
18	Data General	\$629
19	Molden	\$544
20	Intergraph	\$516

PERSONAL COMPUTER GROWTH

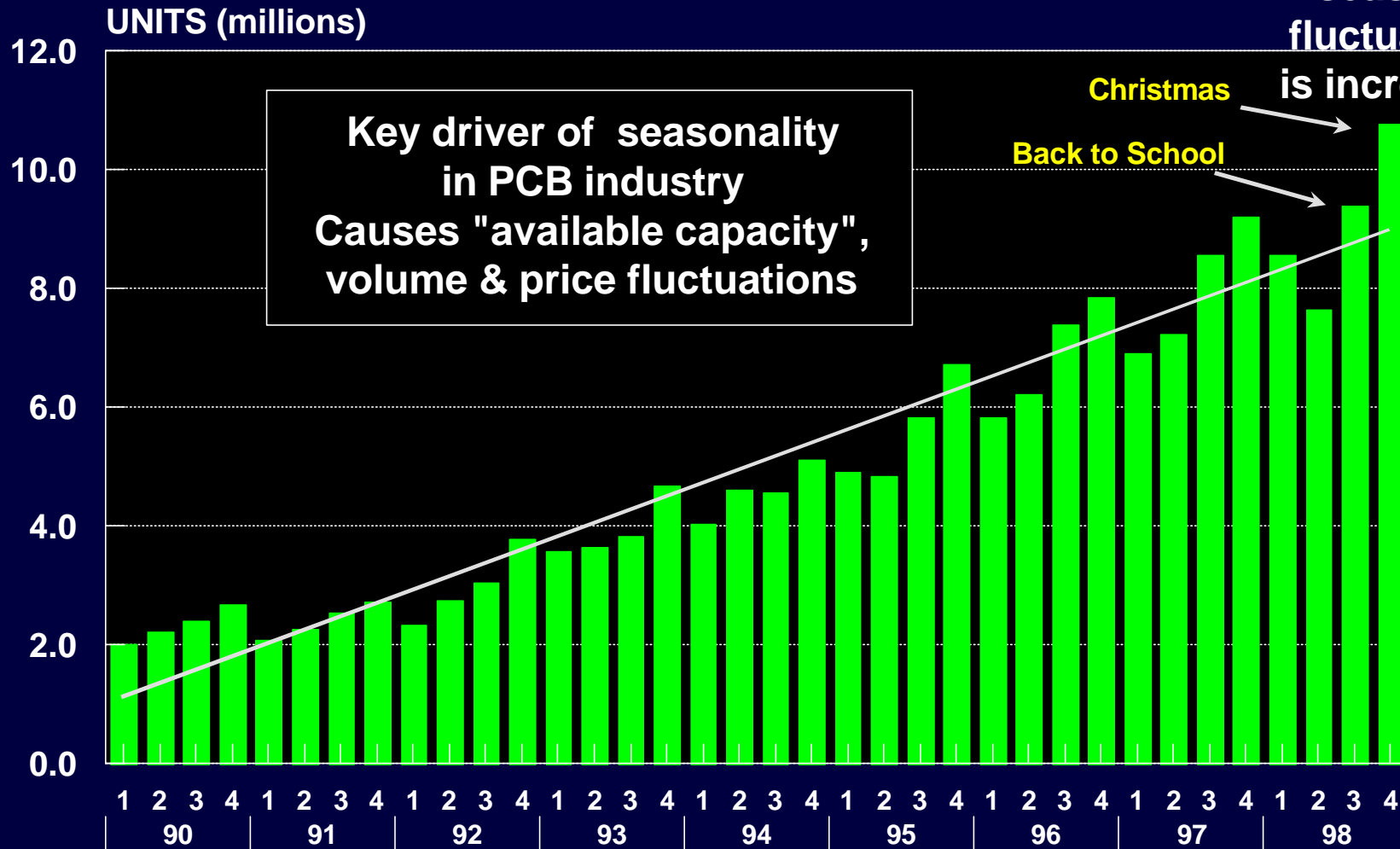
GLOBAL SALES



EBN:IDC, John Peedie Assoc 8/97, Dataquest 1/99 & 1/2000, Custer 1/2000
Desktops, Notebooks, Ultraportables - does not include Servers

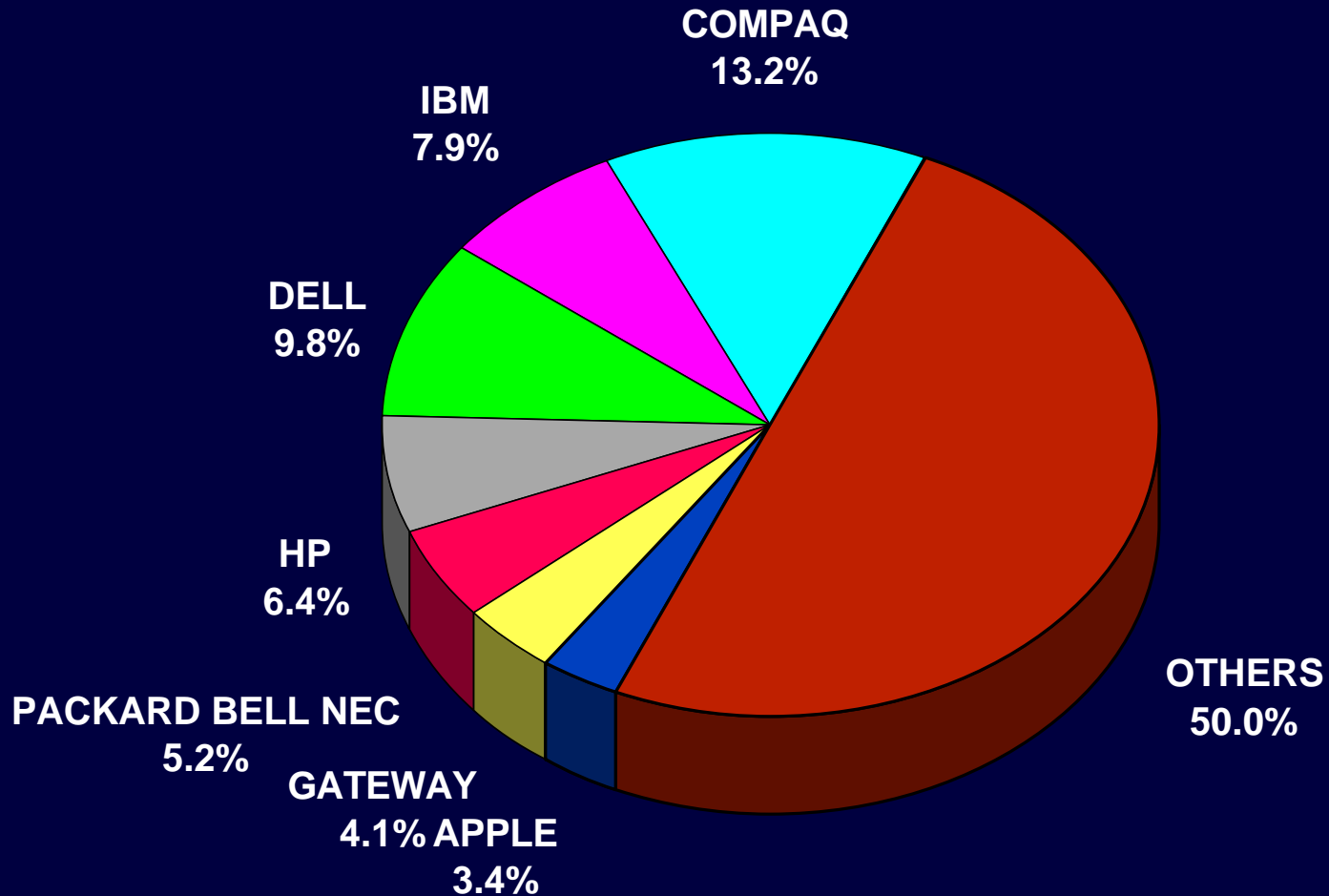
MICROCOMPUTER SHIPMENTS TO THE U.S.

Magnitude of seasonal fluctuations is increasing



WORLD PERSONAL COMPUTER MARKET

1999

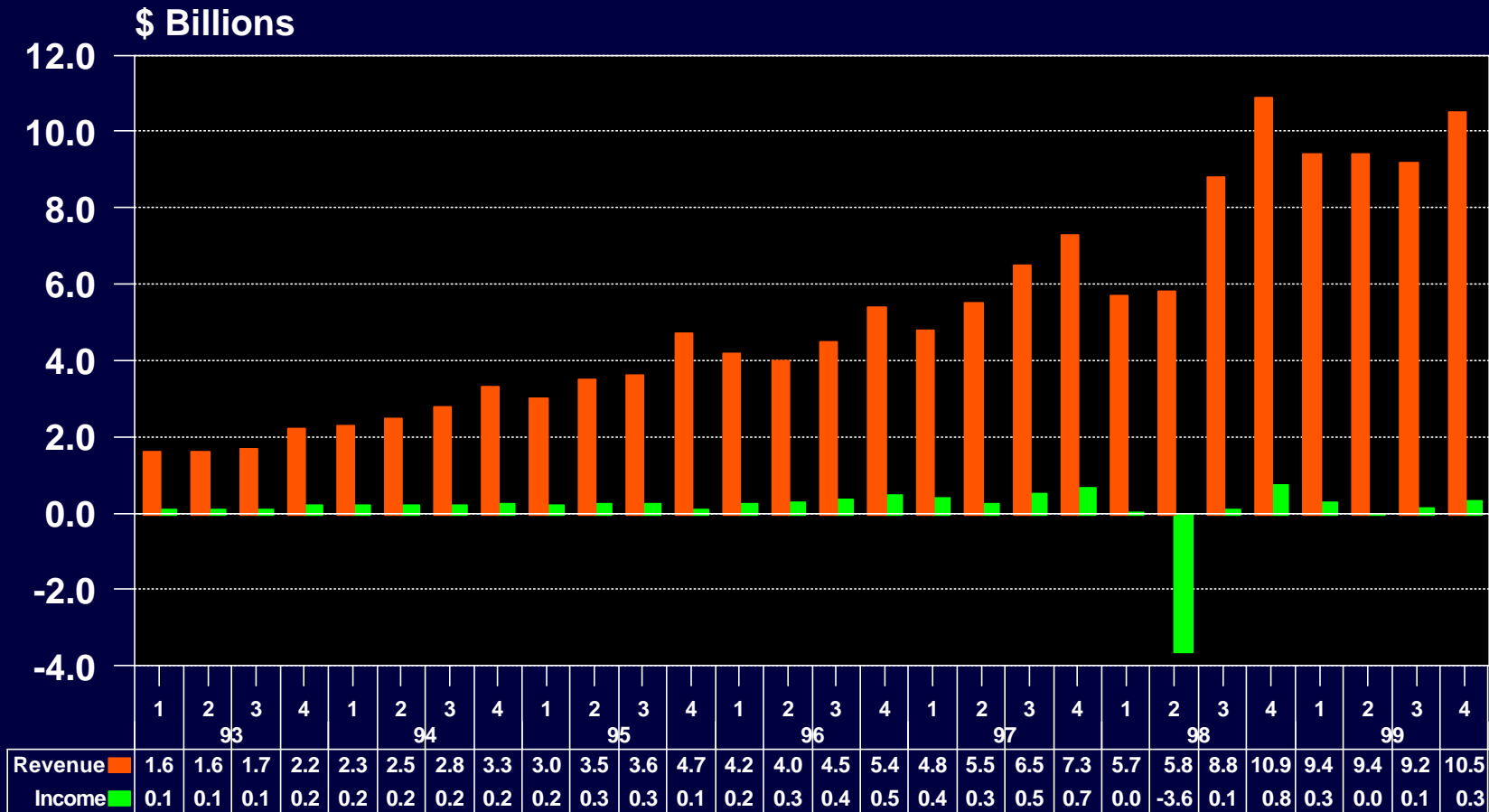


DATAQUEST 1/2000

Preliminary, Servers not included

TOTAL: 113.5 M UNITS

Compaq Computer Revenue & Net Income



CY

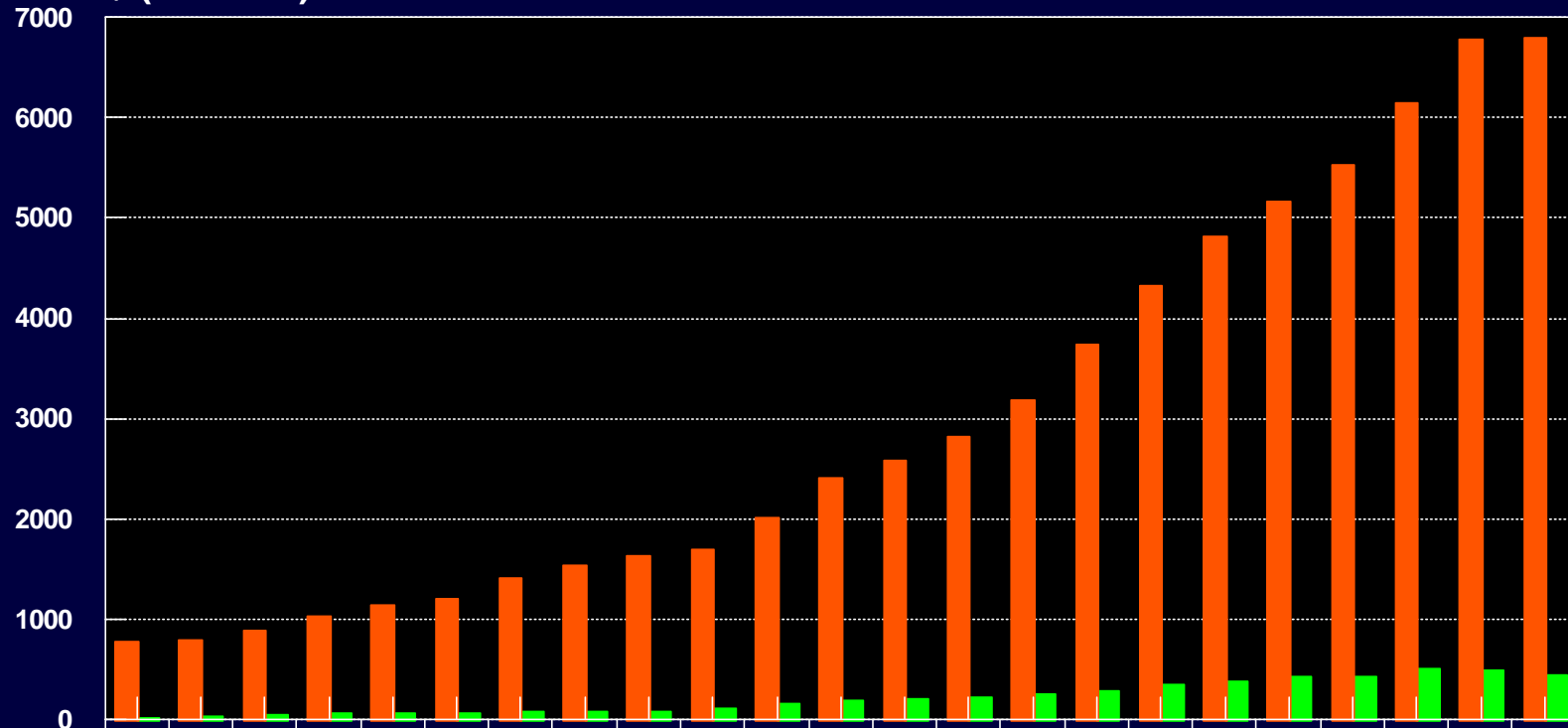
FY=CY

CPQ

DELL COMPUTER

Revenue & Net Income

\$ (Millions)



SALES	767	792	885	1033	1136	1206	1416	1539	1638	1690	2019	2412	2588	2814	3188	3737	4331	4818	5173	5537	6142	6784	6801
PROFITS	19	29	41	58	62	65	75	70	82	112	149	188	198	214	248	285	346	384	425	434	507	483	436

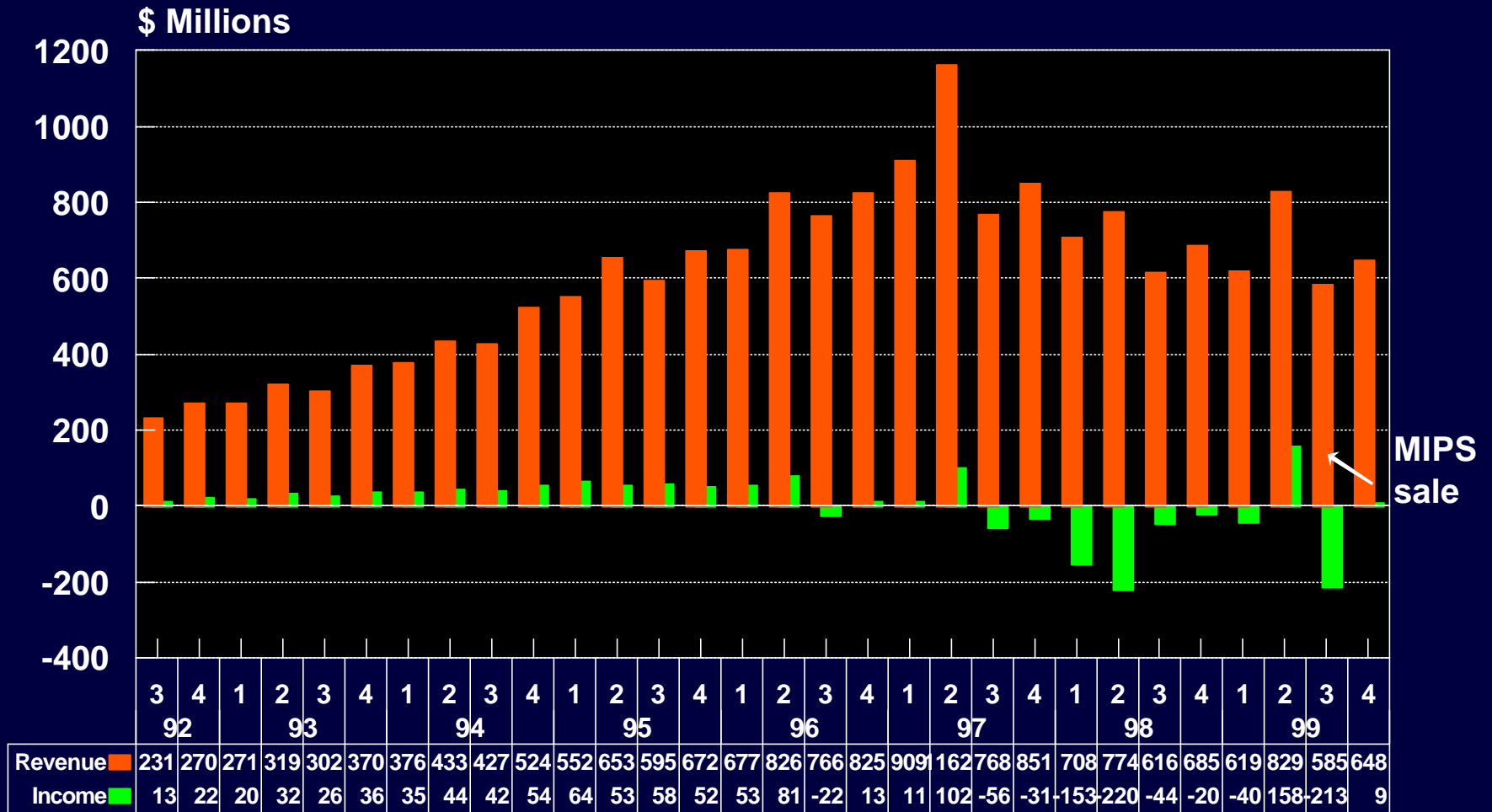
CY

FY ends October

DELL

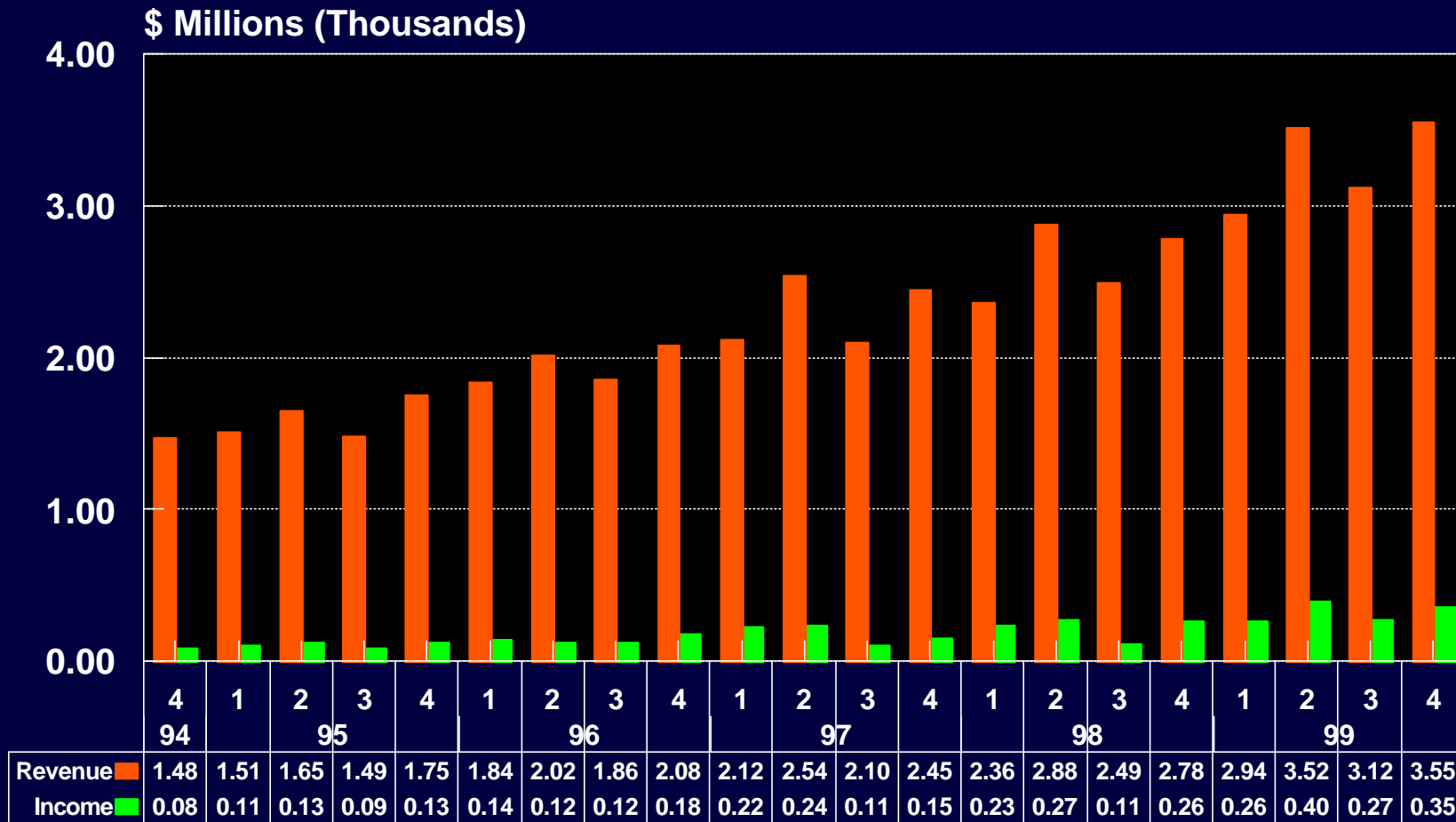
Silicon Graphics

Revenue & Net Income



Sun Microsystems

Revenue & Net Income



CY

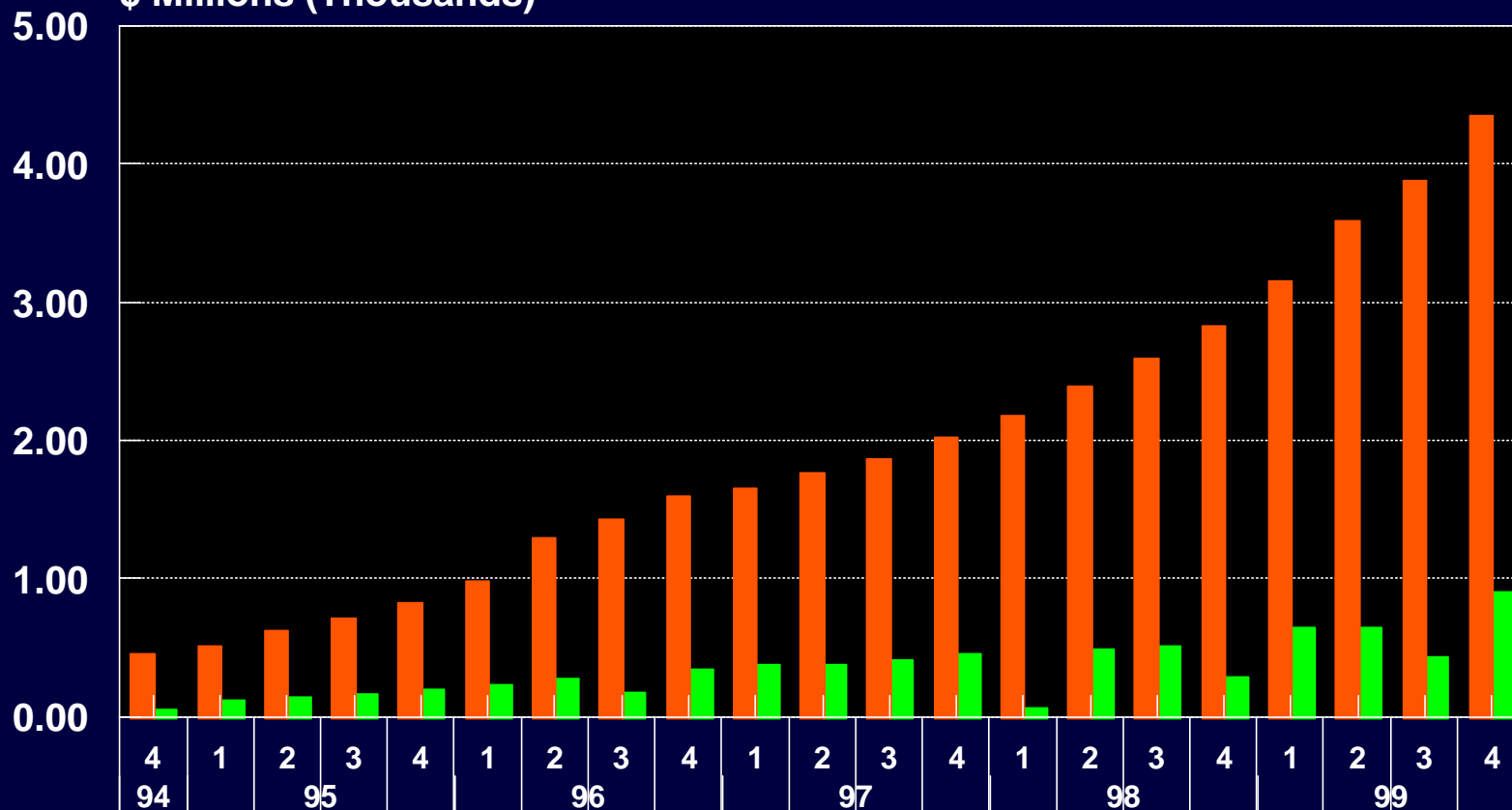
FY ENDS 6/30

SUNW

CISCO SYSTEMS

Revenue & Net Income

\$ Millions (Thousands)



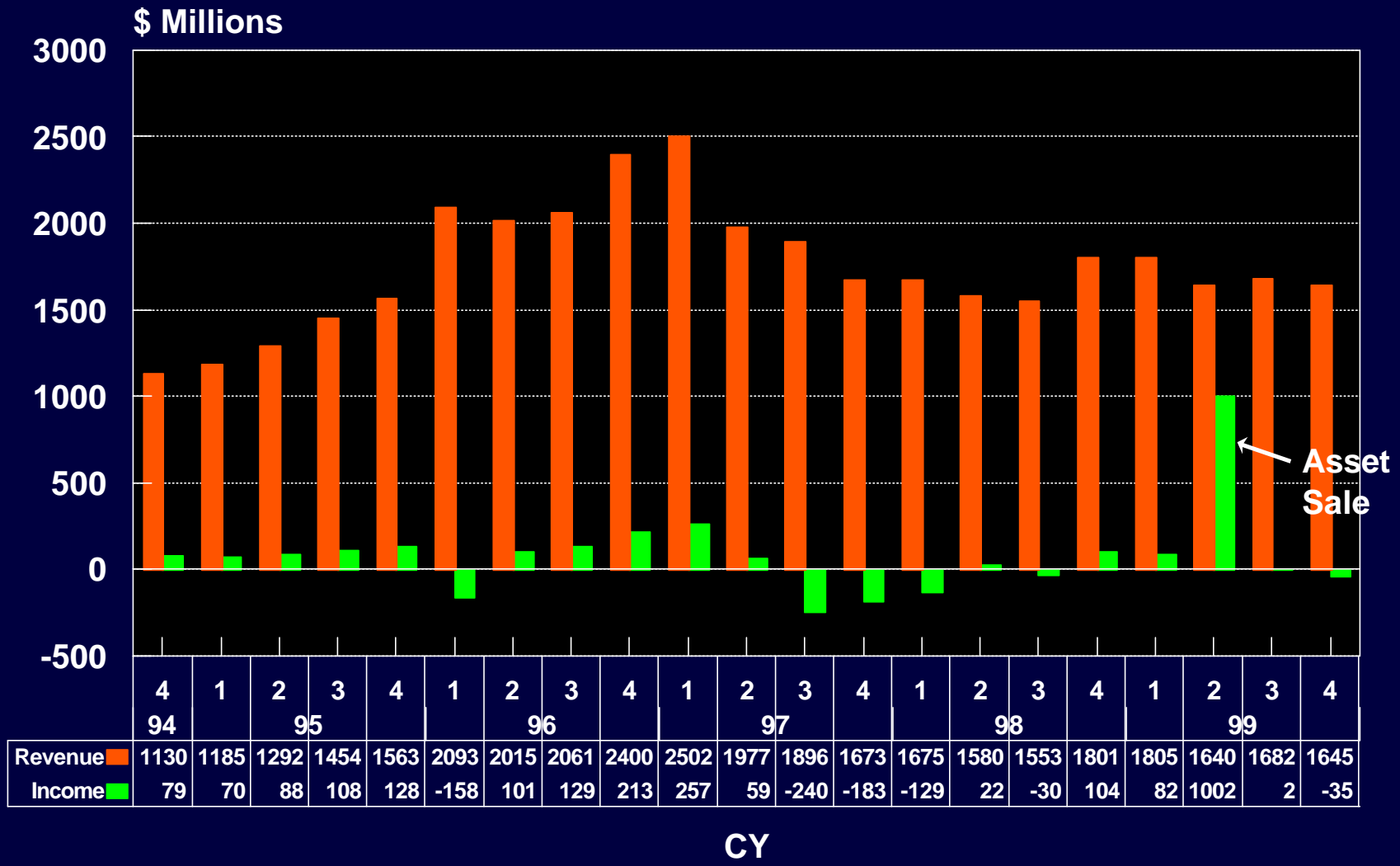
Revenue	0.46	0.51	0.62	0.71	0.83	0.99	1.29	1.43	1.59	1.65	1.77	1.87	2.02	2.18	2.39	2.60	2.83	3.15	3.58	3.88	4.35
Income	0.05	0.13	0.14	0.17	0.20	0.23	0.28	0.18	0.34	0.38	0.38	0.42	0.46	0.07	0.49	0.51	0.29	0.65	0.65	0.44	0.91

CY

CSCO

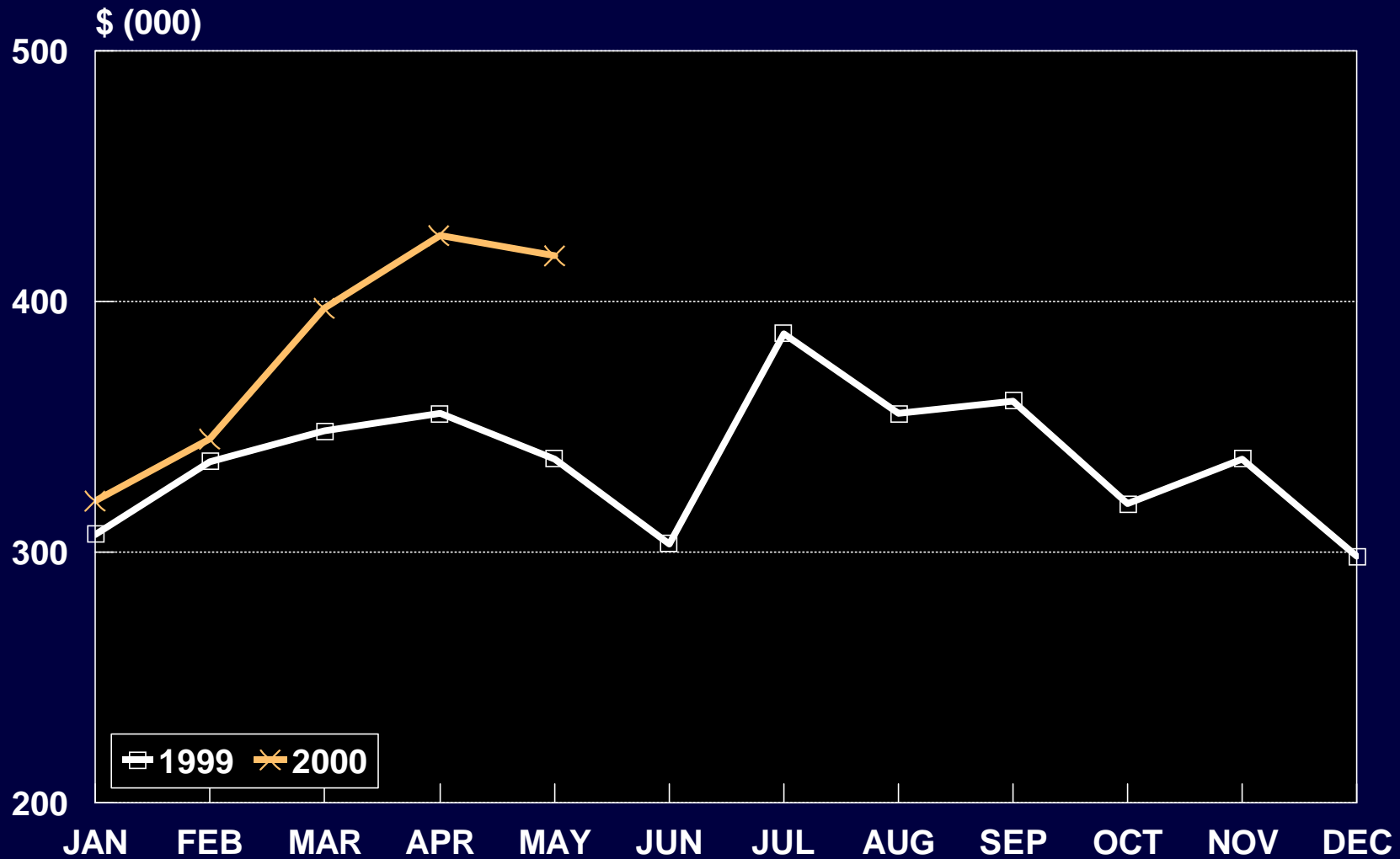
Seagate

Revenue & Net Income



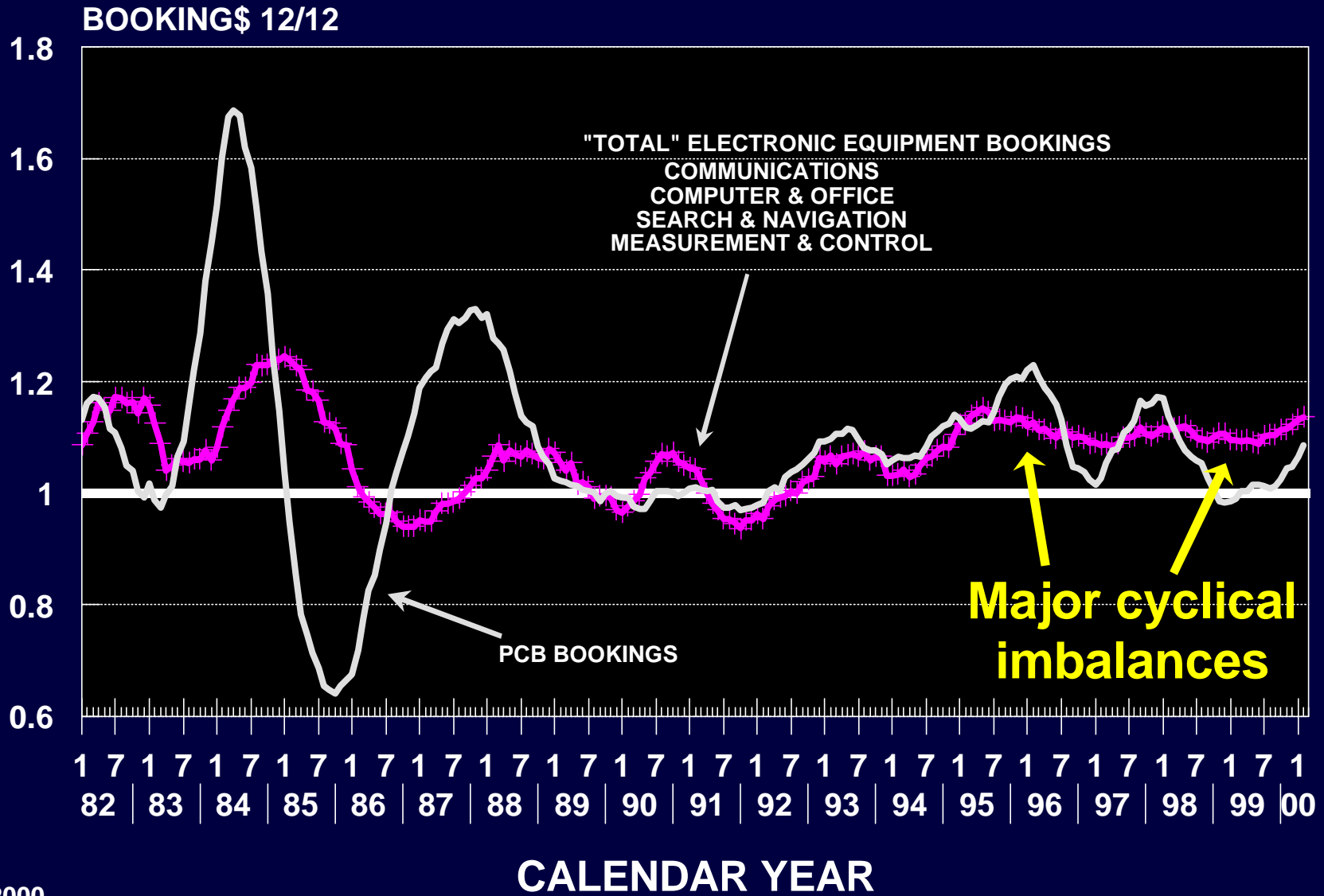
PC PRODUCT SPENDING BY LARGE US FIRMS

1999 to 2000 - ACTUAL & PROJECTIONS



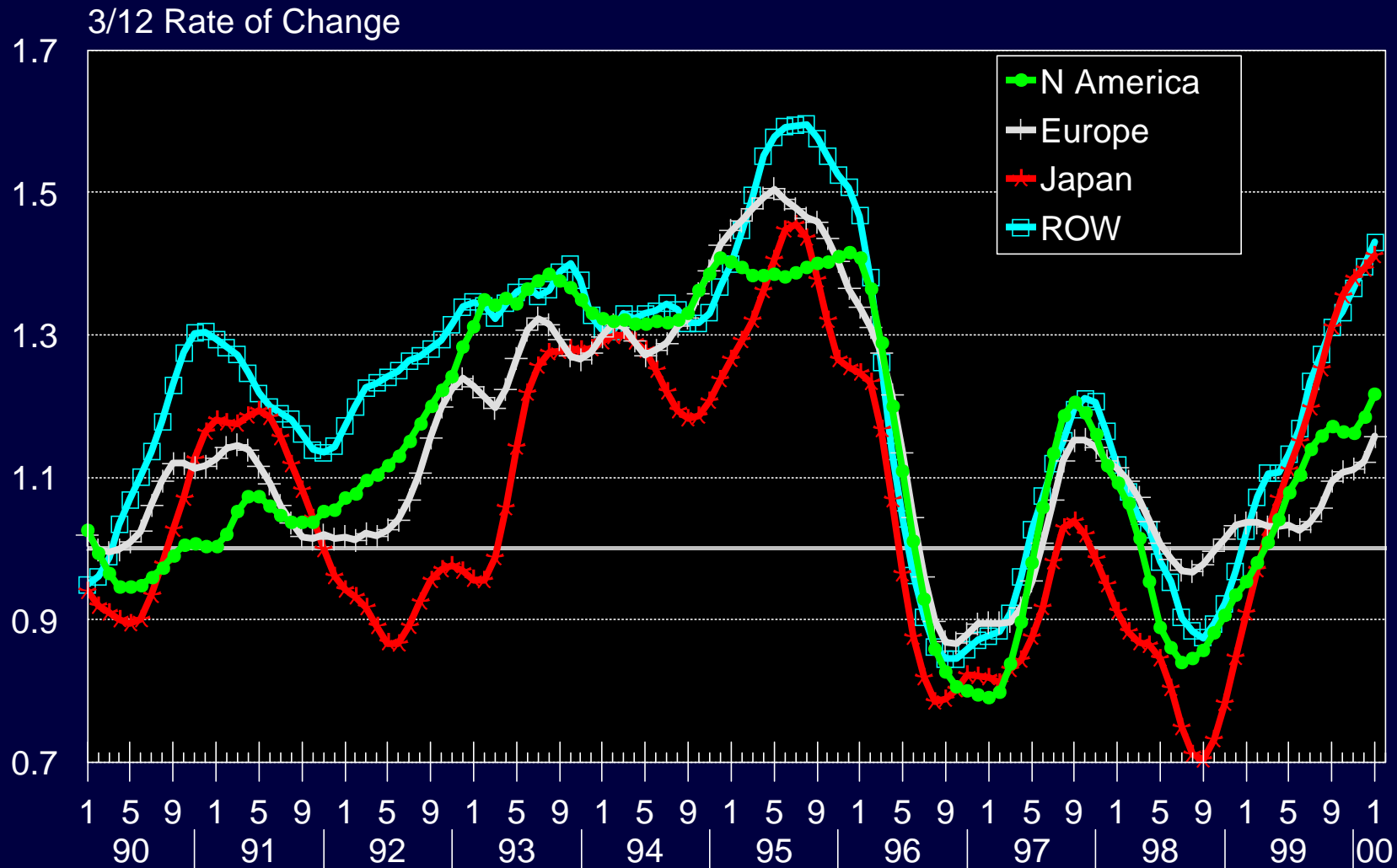
CRN 1/24/2000

U.S. PCBs vs Total Electronic Equipment



SEMICONDUCTOR GROWTH RATES

TOTAL \$ SHIPMENTS TO AN AREA



Total \$ Shipments From All Countries To An Area
SIA website: www.semichips.org/

MONTHLY SEMICONDUCTOR SHIPMENTS

\$ Billions

	<u>1/99</u>	<u>1/00</u>	<u>% CH</u>
Americas	3.22	4.00	24.3%
Europe	2.29	2.88	25.7%
Japan	2.28	3.16	38.5%
Asia Pacific	2.48	3.51	41.8%
Total	10.27	13.56	32.0%

SIA 3/2000 - Monthly data

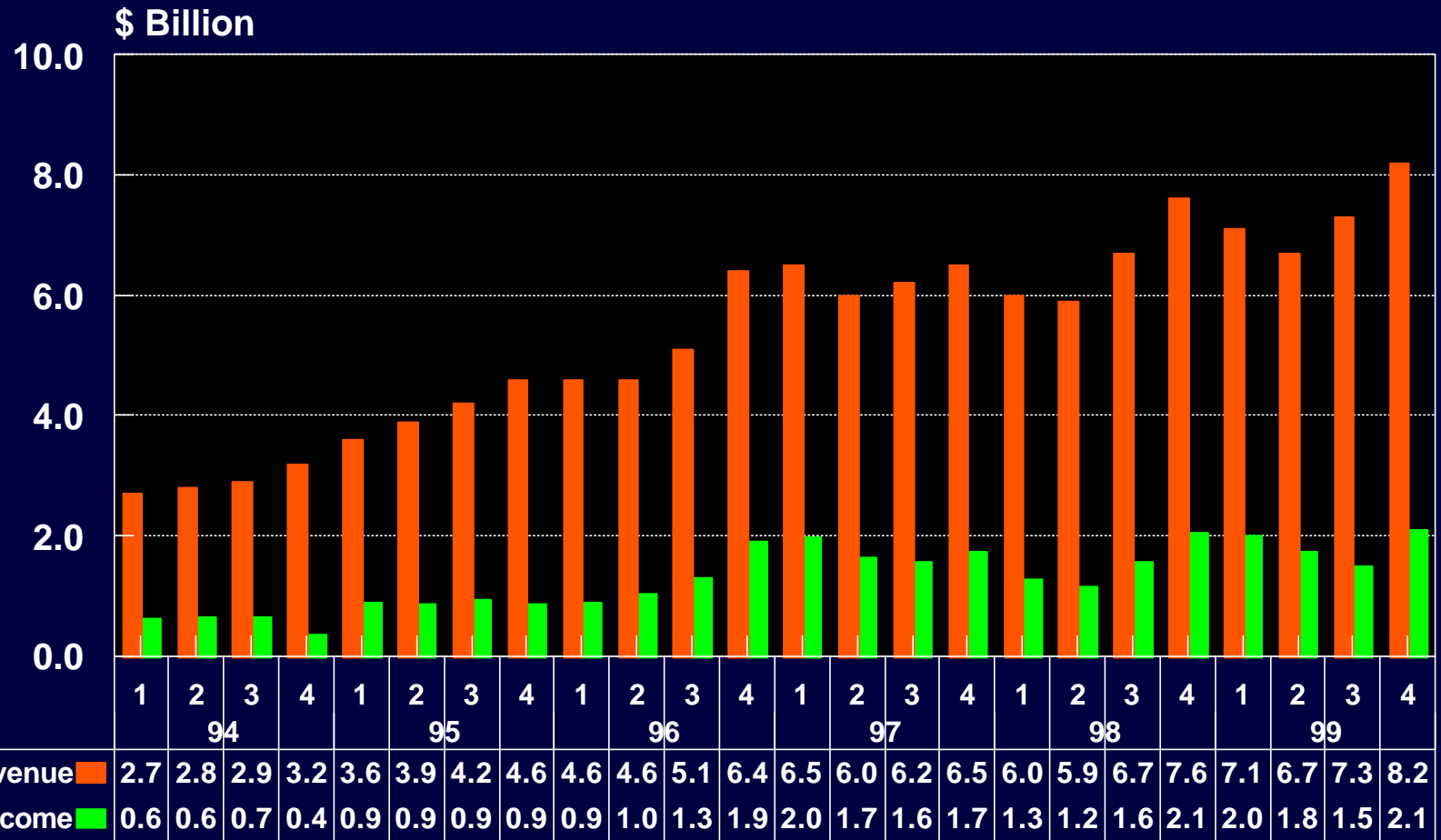
Top 10 Worldwide Semiconductor Vendors (\$M)

	<u>1998</u>	<u>1999</u>	<u>99/98 %</u>
Intel	22,784	26,806	17.7
NEC	7,947	9,210	15.9
Toshiba	5,913	7,618	28.8
Samsung	4,743	7,125	50.2
Texas Instruments	5,820	7,120	22.3
Motorola	7,088	6,394	-9.8
Hitachi	4,668	5,554	19.0
Infineon	3,909	5,223	33.6
STMicroelectronicsN.V.	4,199	5,077	20.9
Philips4,448	5,074	14.1	
Others	<u>67,167</u>	<u>83,378</u>	<u>24.1</u>
Total Market	138,686	168,579	21.6

Source: Dataquest 1/2000

Intel

Revenue & Net Income



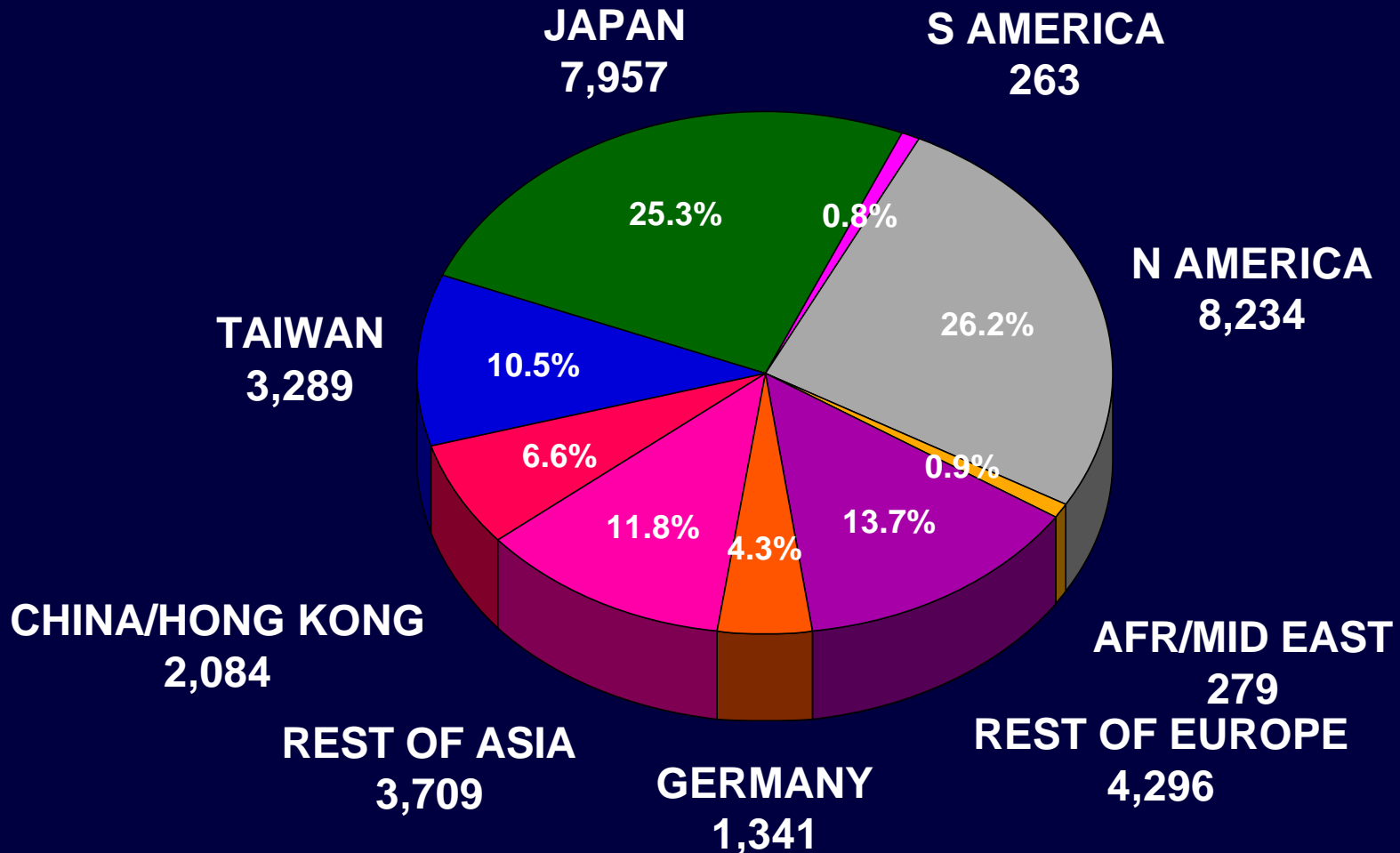
CY

INTC

FY=CY

1998 WORLD RIGID PCB PRODUCTION

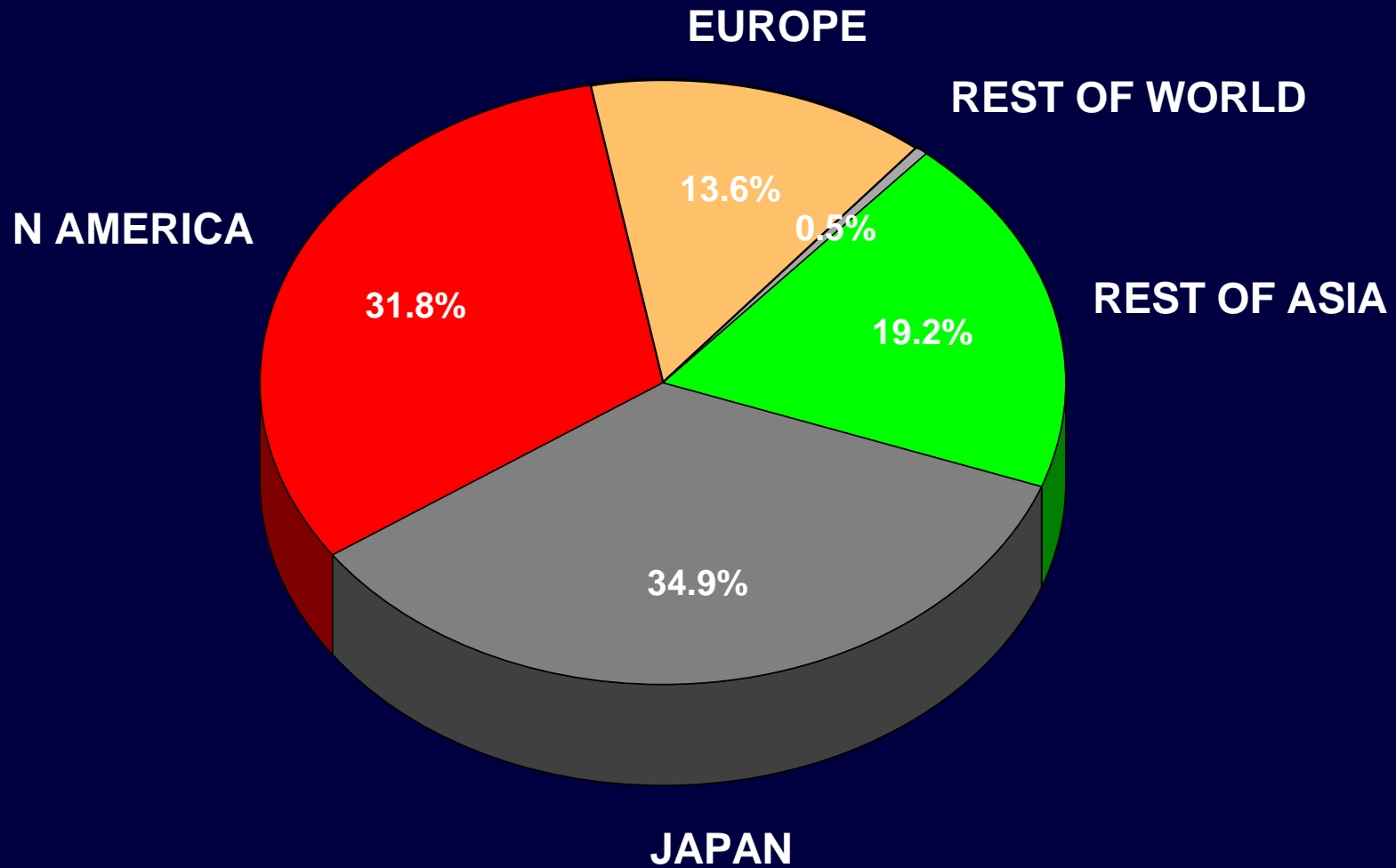
BY GEOGRAPHICAL AREA (\$M)



Total: \$31.5 Billion

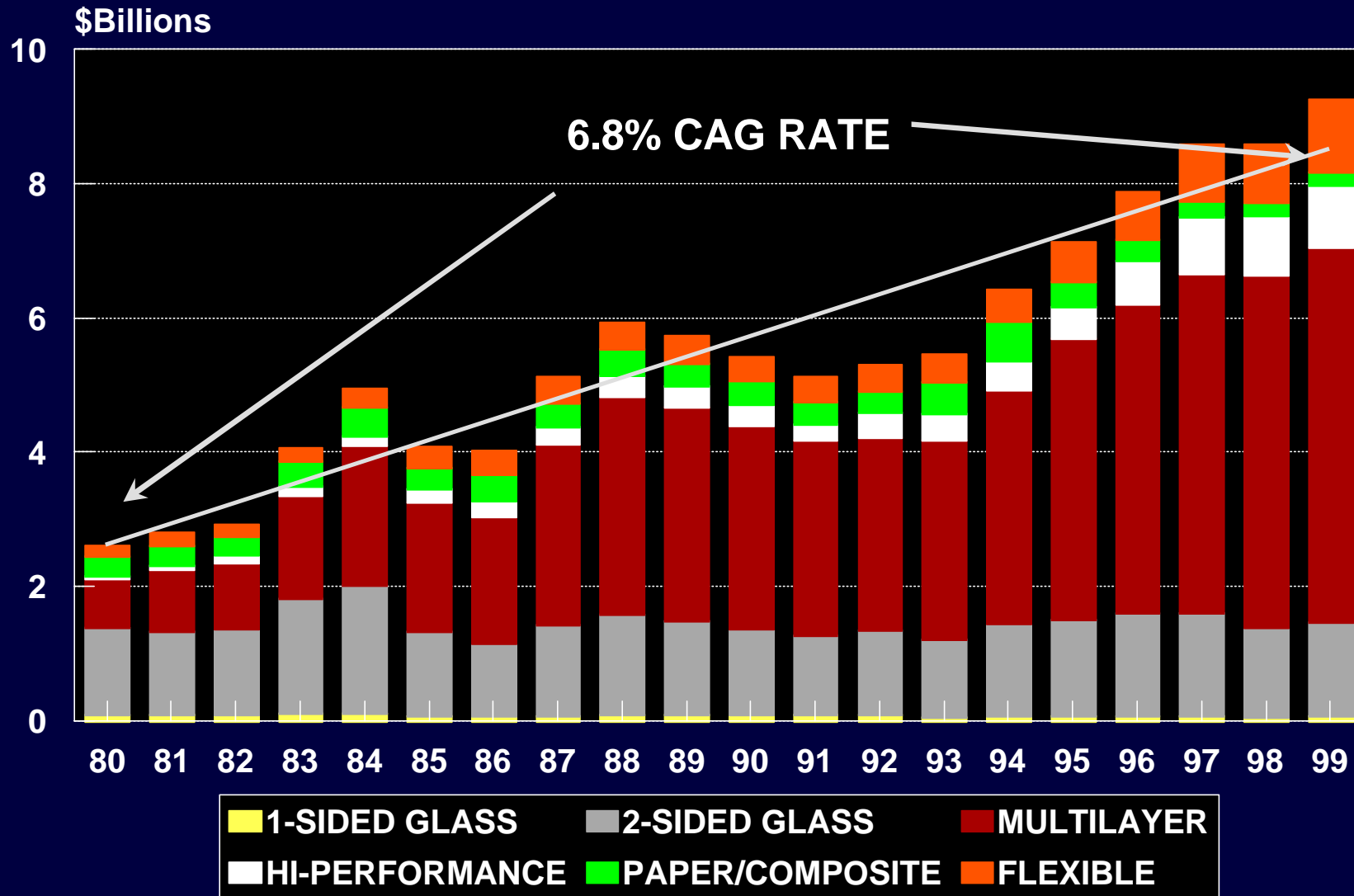
IPC T/MRC 6/99 (includes Buildup PCBs)

1998 WORLD FLEXIBLE CIRCUIT PRODUCTION BY GEOGRAPHICAL AREA (\$ BASIS)



TOTAL: \$2.8 Billion

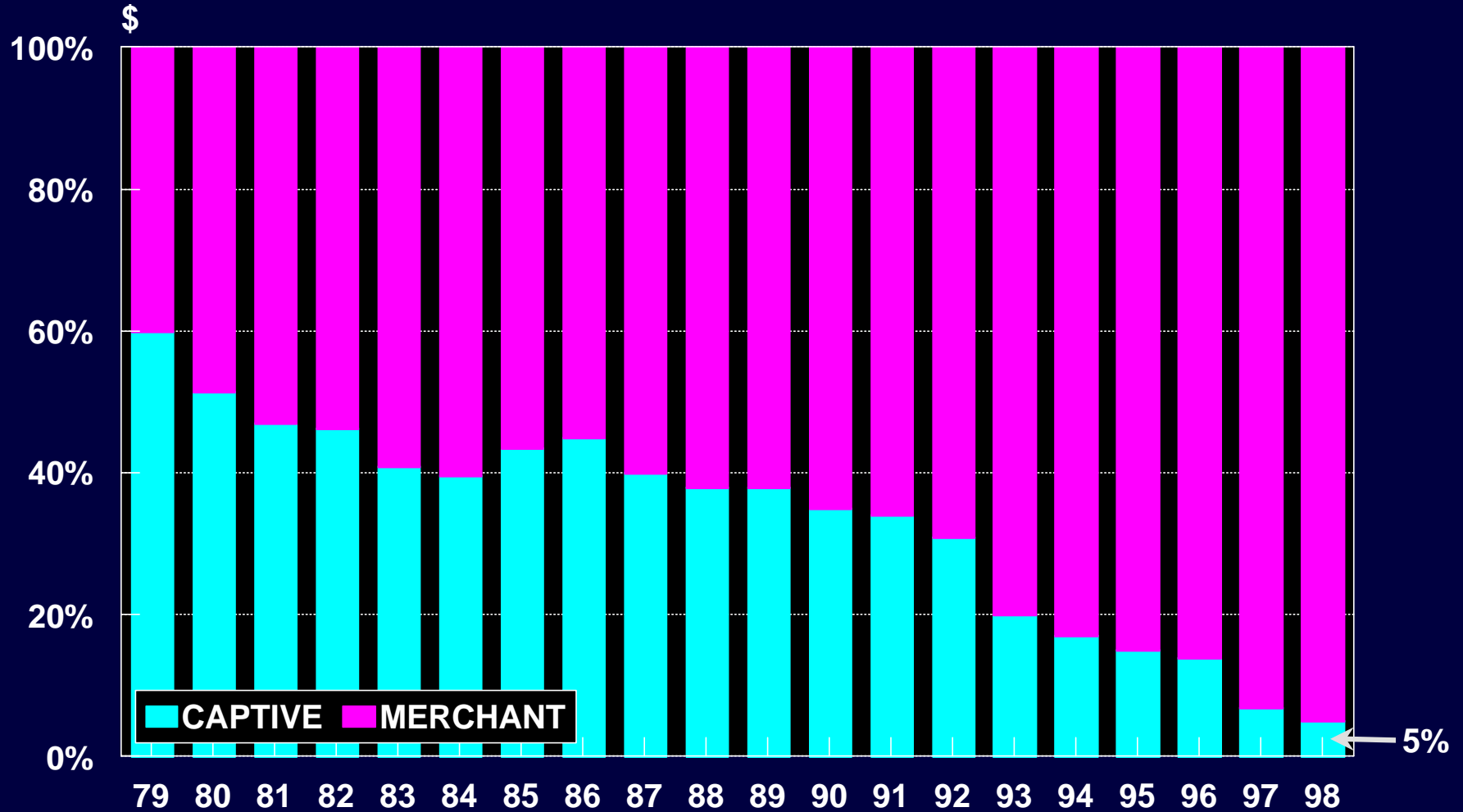
N. AMERICAN PCB SHIPMENTS



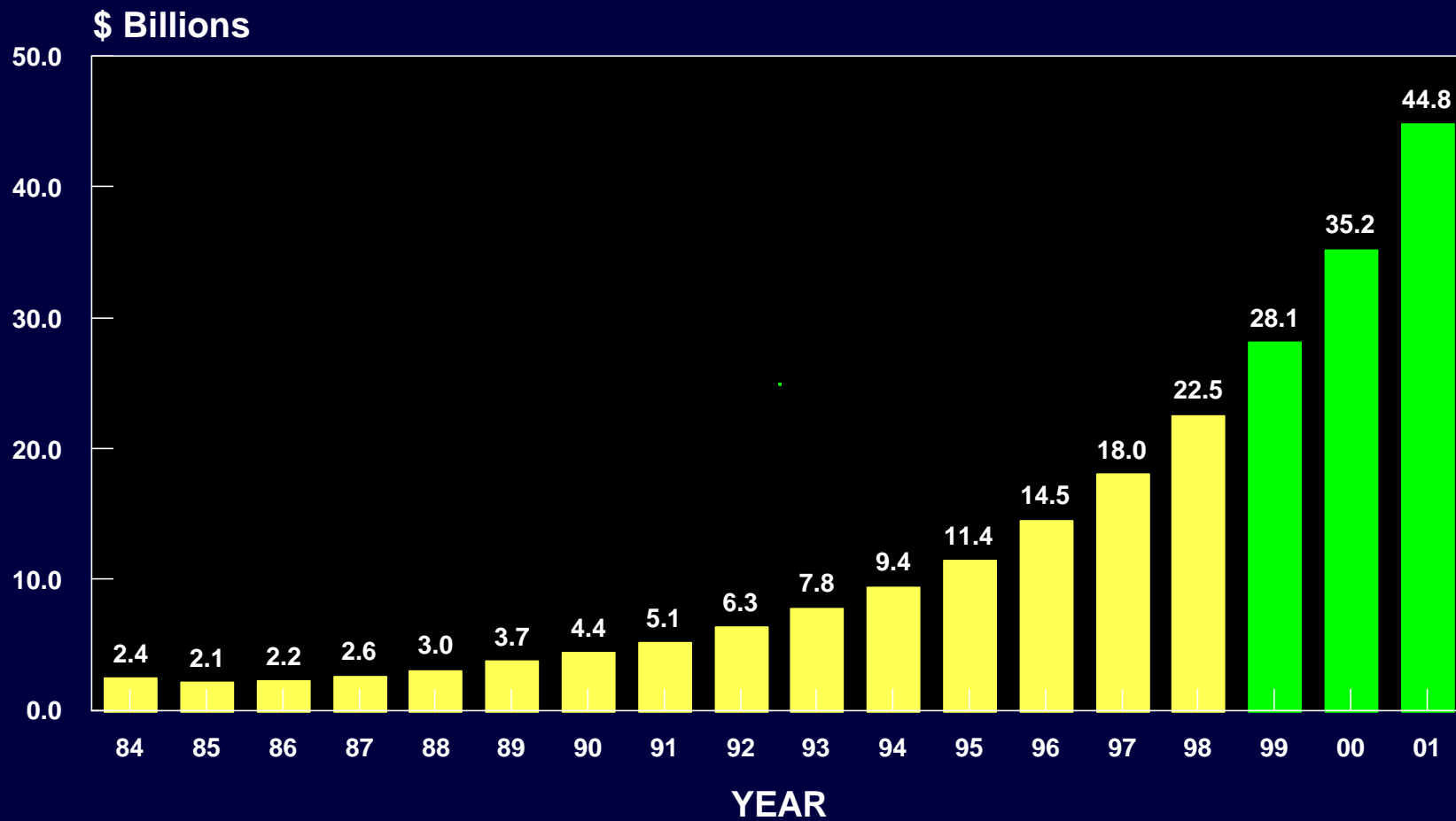
IPC T/MRC 6/99 + Custer 1999 estimates 2/2000

RIGID PCBs - MAKE OR BUY

U.S. CAPTIVE vs MERCHANT PRODUCTION

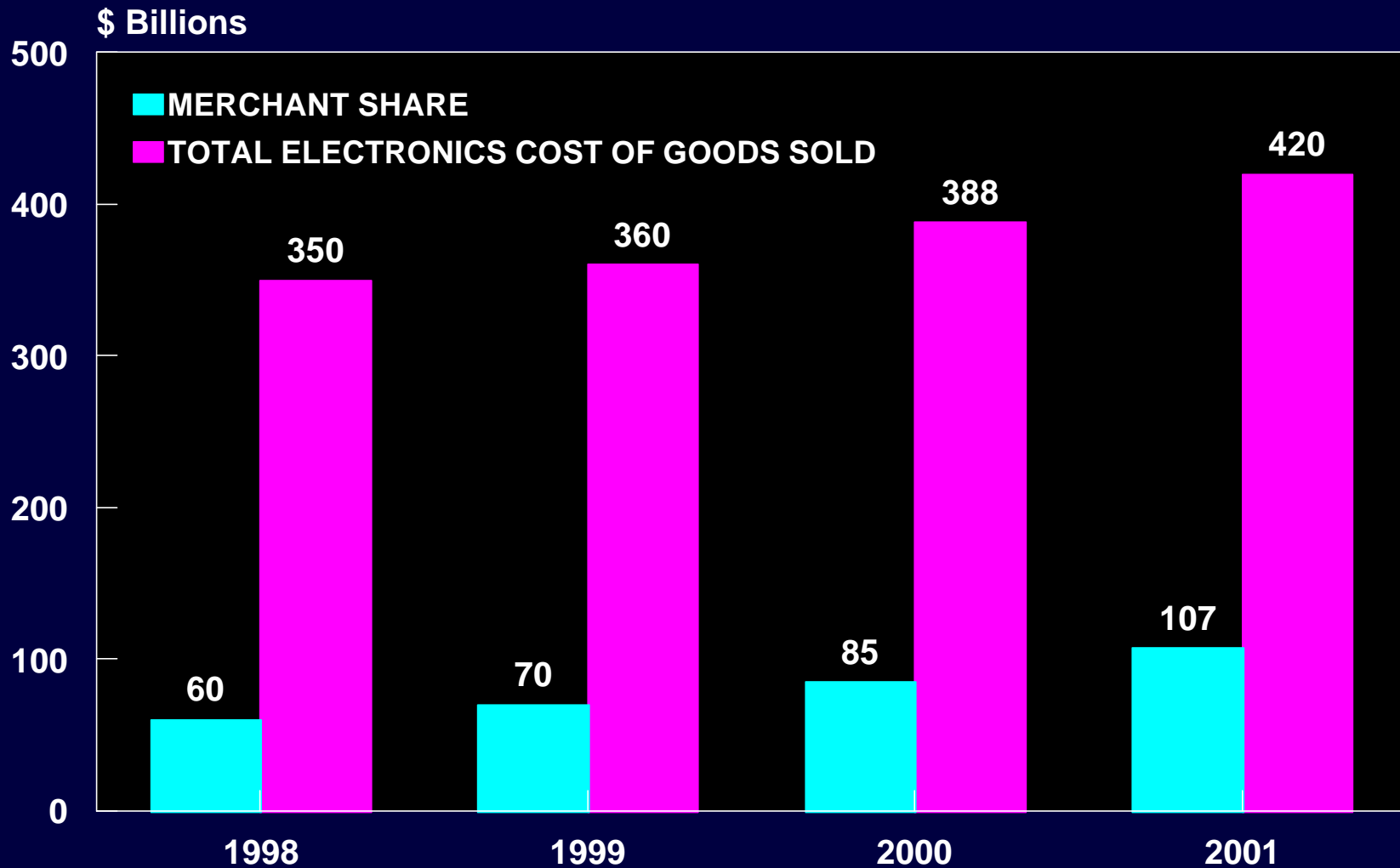


MARKET FOR ELECTRONIC MANUFACTURING SERVICES (U.S. CONTRACT ASSEMBLY)



CONTRACT ELECTRONIC MANUFACTURERS PICKING UP A LARGER SHARE

MERCHANT MARKET SHARE OF WORLD ELECTRONICS MARKET



EBN: Technology Forecasters 10/99, Custer estimates

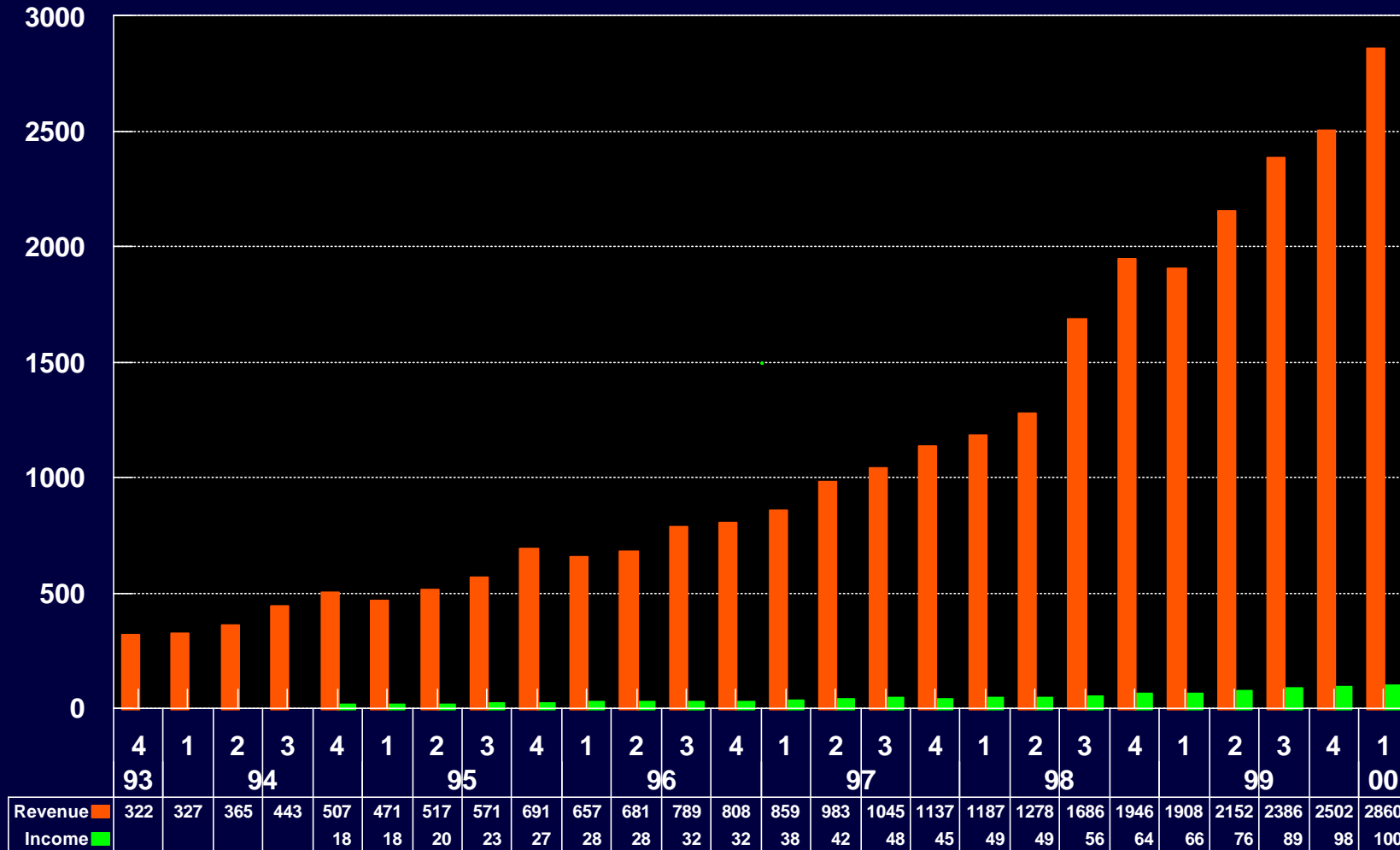
TOP CONTRACT MANUFACTURERS

1998

	<u>\$ Sales</u>	<u>98/97 Growth %</u>
SCI Systems	6,583	3
Solectron	6,097	52
Celestica	3,249	62
Flextronics Intl	1,630	71
NatSteel Electronics	1,472	76
Jabil Circuit	1,449	27
AVEX Electronics	850	23
Manufacturers' Services	838	49
Sanmina	691	44
Universal Scientific	600	62
Dovatron Intl	589	15
Benchmark Electronics	524	61
Bull Electronics	466	1
Venture Manufacturing	437	-7

SOLECTRON

Revenue & Net Income

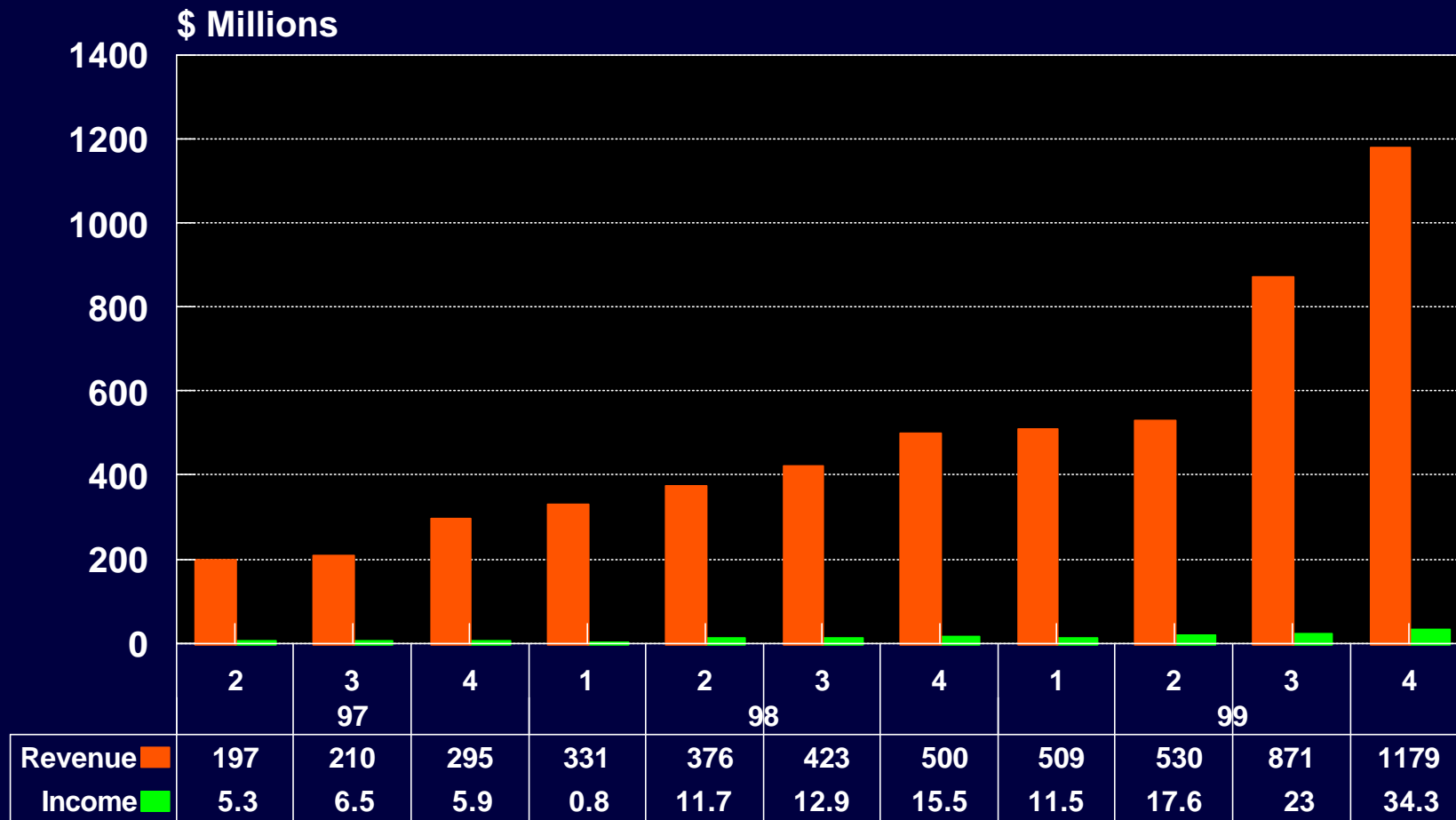


FY ends in August

SLR

Flextronics

Revenue & Net Income

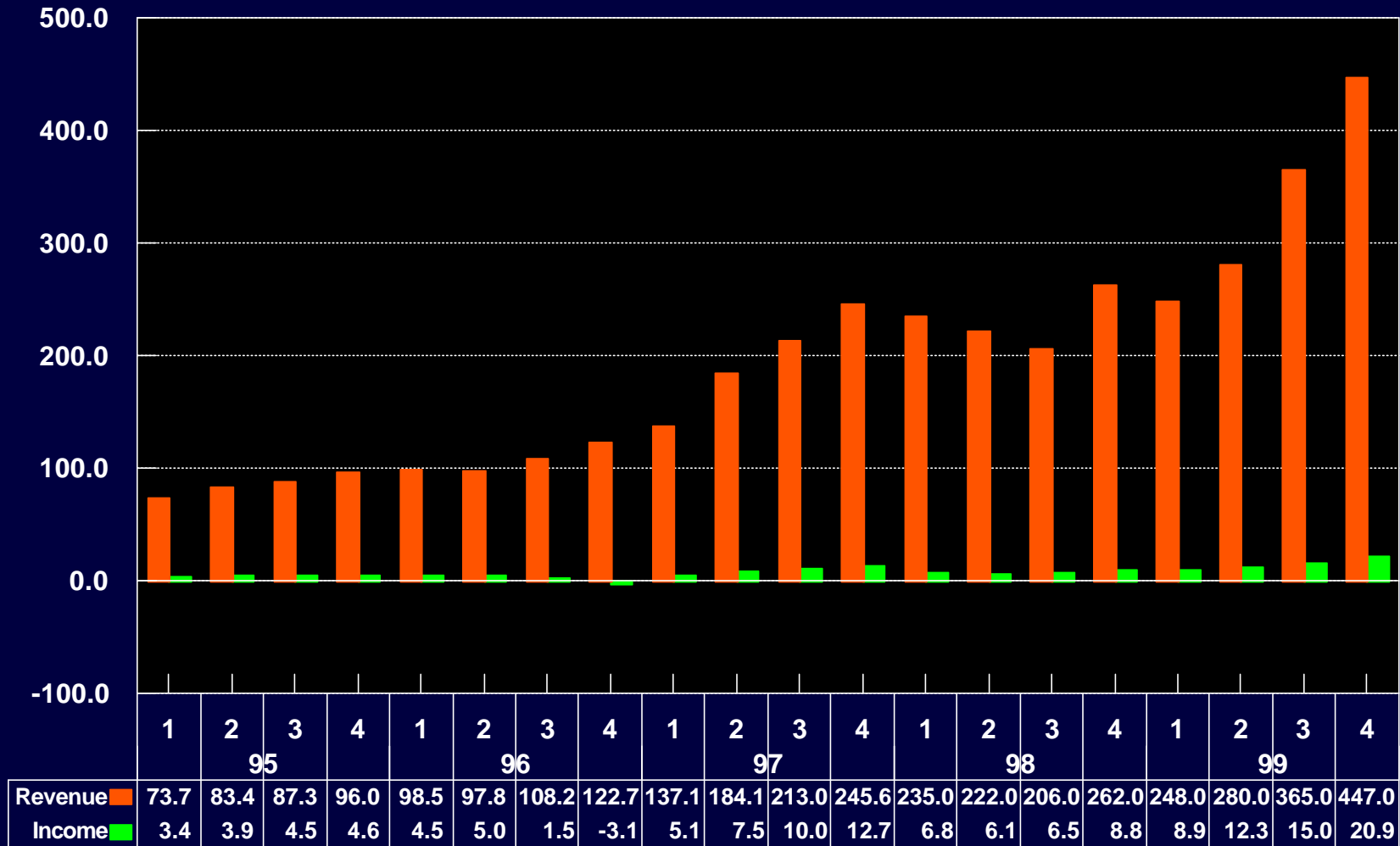


FY ends 3/31

CY

FLEX

DII Group (DOVatron) Revenue & Net Income

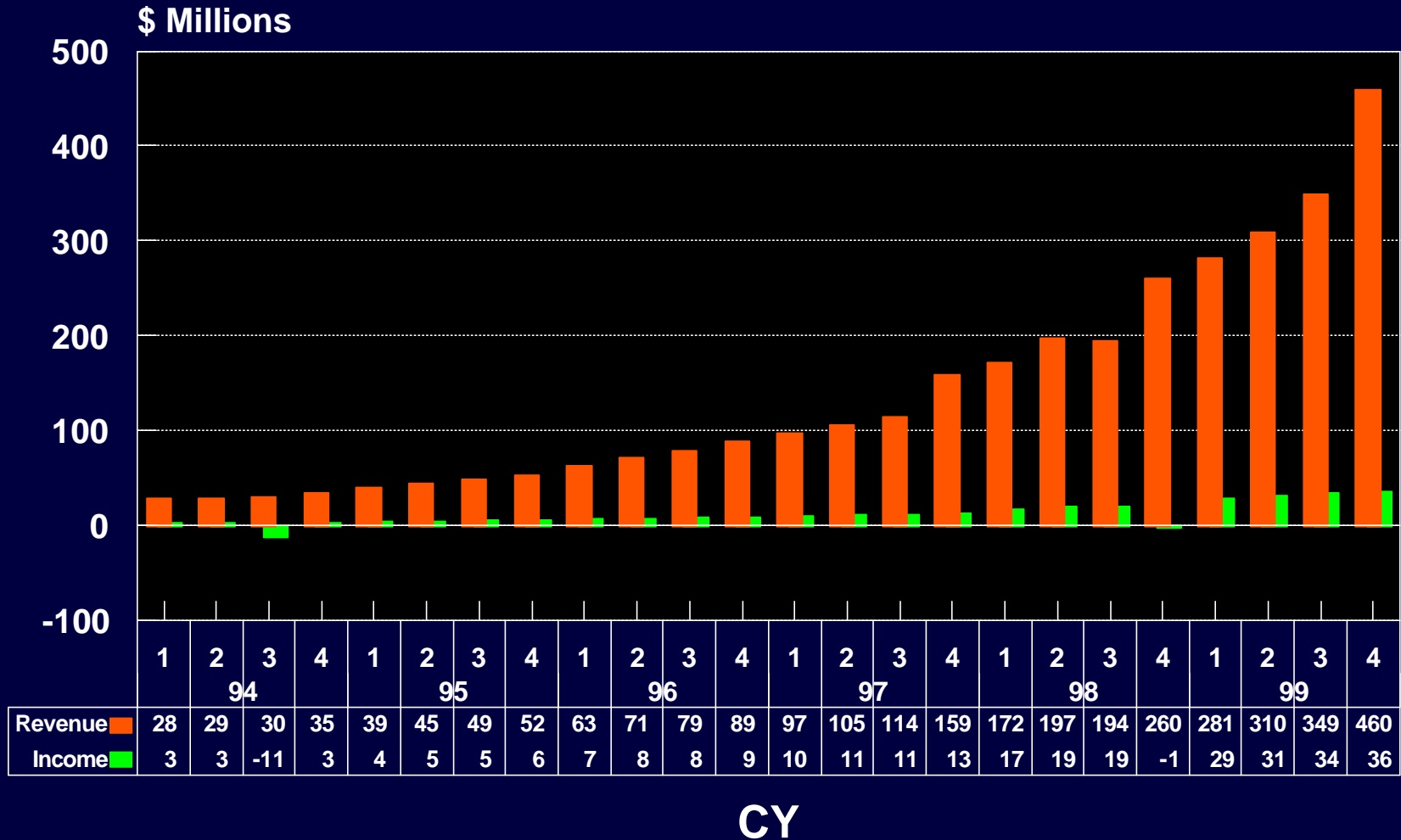


DIIG: FY=CY

DIIG

SANMINA

Revenue & Net Income



FY ends September 30

SANMINA

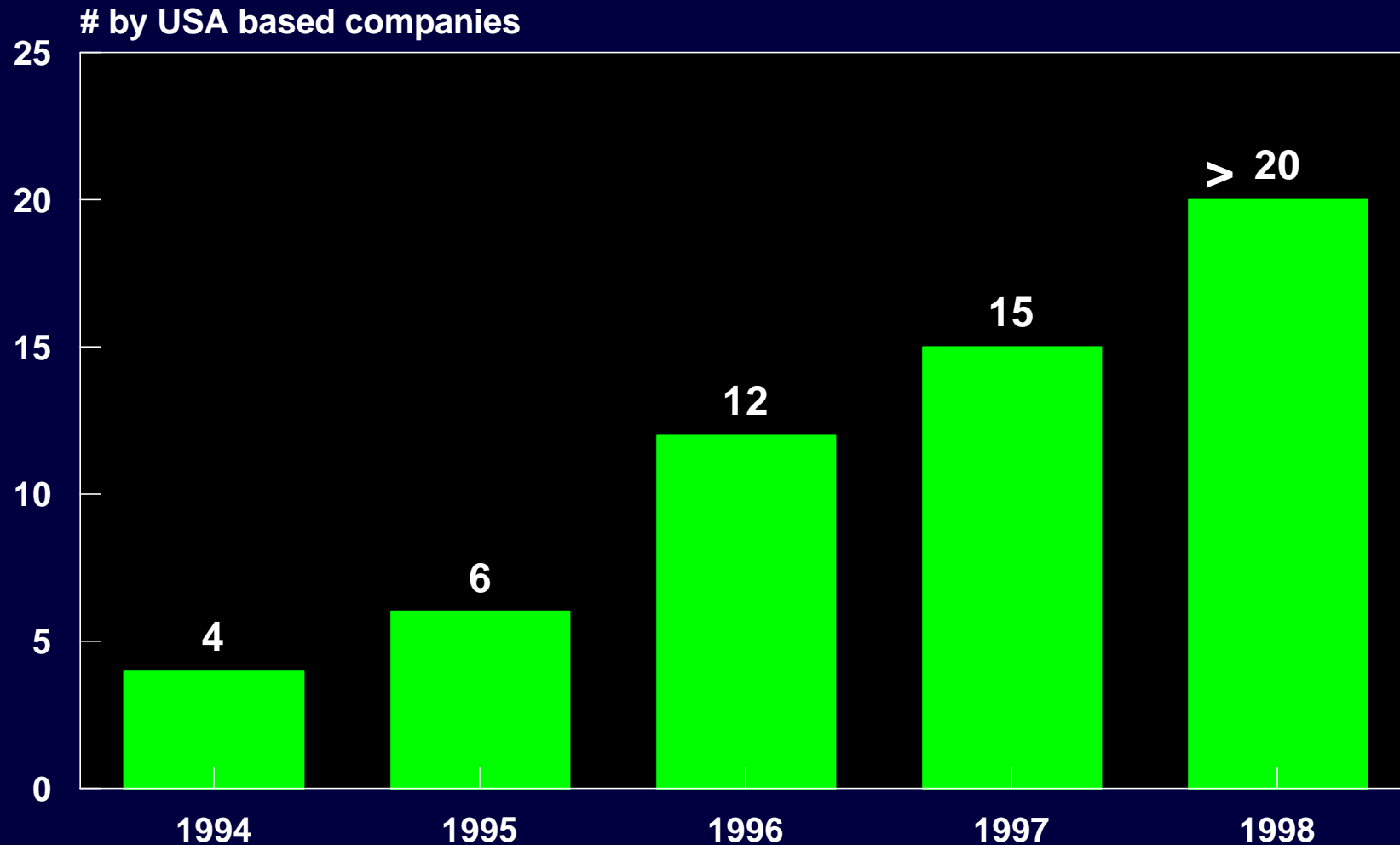
TOP N AMERICAN PCB MANUFACTURERS

PCB FAB & TOTAL - 1999 ESTIMATE (\$M)

	<u>PCB</u>	<u>TOTAL</u>
VIASYSTEMS	1,130	1,230
HADCO	885	1,015
TYCO	515	590
HONEYWELL	405	Large
PHOTOCIRCUITS	385	385
SANMINA	330	1,375
DII GROUP	315	1,100
DYNAMIC/DETAILS	280	280
IBM	220	430
3M	150	Large
MERIX	138	138
TTM TECHNOLOGIES	125	125
AUTOMATA INTERNATIONAL	110	110
SHELDAHL	105	127
VIKTRON	93	133
CIRCUIT SYSTEMS	89	89
TOPPAN WEST	80	80
CIRCUIT-WISE	75	75
BUREAU ELECTRONICS	74	74

ACCELERATING PACE OF ACQUISITIONS

NUMBER OF ACQUISITIONS IN PCB INDUSTRY



INDUSTRY CONSOLIDATIONS

VIASYSTEMS GROUP (HICKS, MUSE, TATE & FURST)

LUCENT TECHNOLOGIES (ex AT&T, RICHMOND)

CIRCO CRAFT

FORWARD GROUP

ISL

ERICSSON

MOMMERS PRINT SERVICE

ZINCOCELERE

PAGG CORP

TERMBRAY

MARCONI COMMUNICATIONS' NETWORK COMPONENTS & SERVICES

INTERNATIONAL WIRE'S WIRE HARNESS UNIT

HADCO

ZYCON

ACT

CONTINENTAL

DYNAFLEX

RADIAN

PCA DESIGN

INDUSTRY CONSOLIDATIONS

SANMINA

COMPTRONIX

ASSEMBLY SOLUTIONS

GOLDEN EAGLE SYSTEMS

LUCENT CUSTOM MANUFACTURING

ELEXSYS

PRAGMATEC

ALTRON

PRAEGITZER - sold to TYCO 10/99

TREND CIRCUITS

3 DESIGN FACILITIES - sold 1/2000

INTERGRAPH PCB FACILITY - closed 7/99

LIKOM PCB, MALAYSIA (51%) - for sale

INTRACOM DESIGN, EDINBURGH, SCOTLAND

JOHNSON MATTHEY - sold to AlliedSignal 7/99 (now Honeywell)

ACI

CRAY

UNIVERSAL CIRCUITS, BUFFALO, MN

INDUSTRY CONSOLIDATIONS

DII GROUP (sold to Flextronics 11/99)

MULTEK

UNISYS, ROSEVILLE

IBM, AUSTIN

HP, BOEBLINGEN

GREATSINO ELECTRONIC TECHNOLOGY, CHINA

ERICSSON ASSEMBLY, KINDBERG, AUSTRIA

MICRO ELECTRONICA, BRAZIL

CORNERSTONE CAPITAL

AUTOMATA

KODE (KAM CIRCUITS) - receivership 2/99

PAM CIRCUITS

MICRON TECHNOLOGY ASSEMBLY FACILITIES

TYCO

ELECTROSTAR

SIGMA CIRCUITS

AMP (QLP) - SOLD TO NELCO

SOLADYNE (from MERIX)

ADVANCED QUICK CIRCUITS

PRAEGITZER

INDUSTRY CONSOLIDATIONS

MERIX

HEWLETT-PACKARD, LOVELAND - closed

SOLADYNE/ROGERS - sold to TYCO 2/99

AMKOR CHIP CARRIER FACILITY

PENTEX-SCHWEITZER

DEGUSSA ELECTRONICS

BAIN CAPITAL

DYNAMIC CIRCUITS

DETAILS INC

CUPLEX

NTI - shut down 1Q'2000

C-MAC INDUSTRIES

CAROLINA CIRCUITS (former DEC)

ADFLEX - sold to INNOVEX 8/99

XYRATEX FLEX OPERATIONS

THAILAND JV

INDUSTRY CONSOLIDATIONS

CIRCUIT SYSTEMS

PHILIPS (ex MAGNAVOX)

SILICON VALLEY PRINTED CIRCUITS

WU's

MOTOROLA, SINGAPORE (2)

THAYER

COSMOTRONICS

PACIFIC CIRCUITS

POWER CIRCUITS



M&I CAPITAL

ELECTROTEQ

EL MAN

ERICSSON, ITALY PCB FACILITY

INDUSTRY CONSOLIDATIONS

PARLEX

DYNAFLEX (from HADCO)

POLY-FLEX (from COOKSON)

PROTOTRON CIRCUITS

SOUTHWEST CIRCUITS

ALLIEDSIGNAL (now HONEYWELL)

LITRONICS CHIP CARRIER FACILITY

JOHNSON MATTHEY ELECTRONICS

GUL TECHNOLOGIES, SINGAPORE

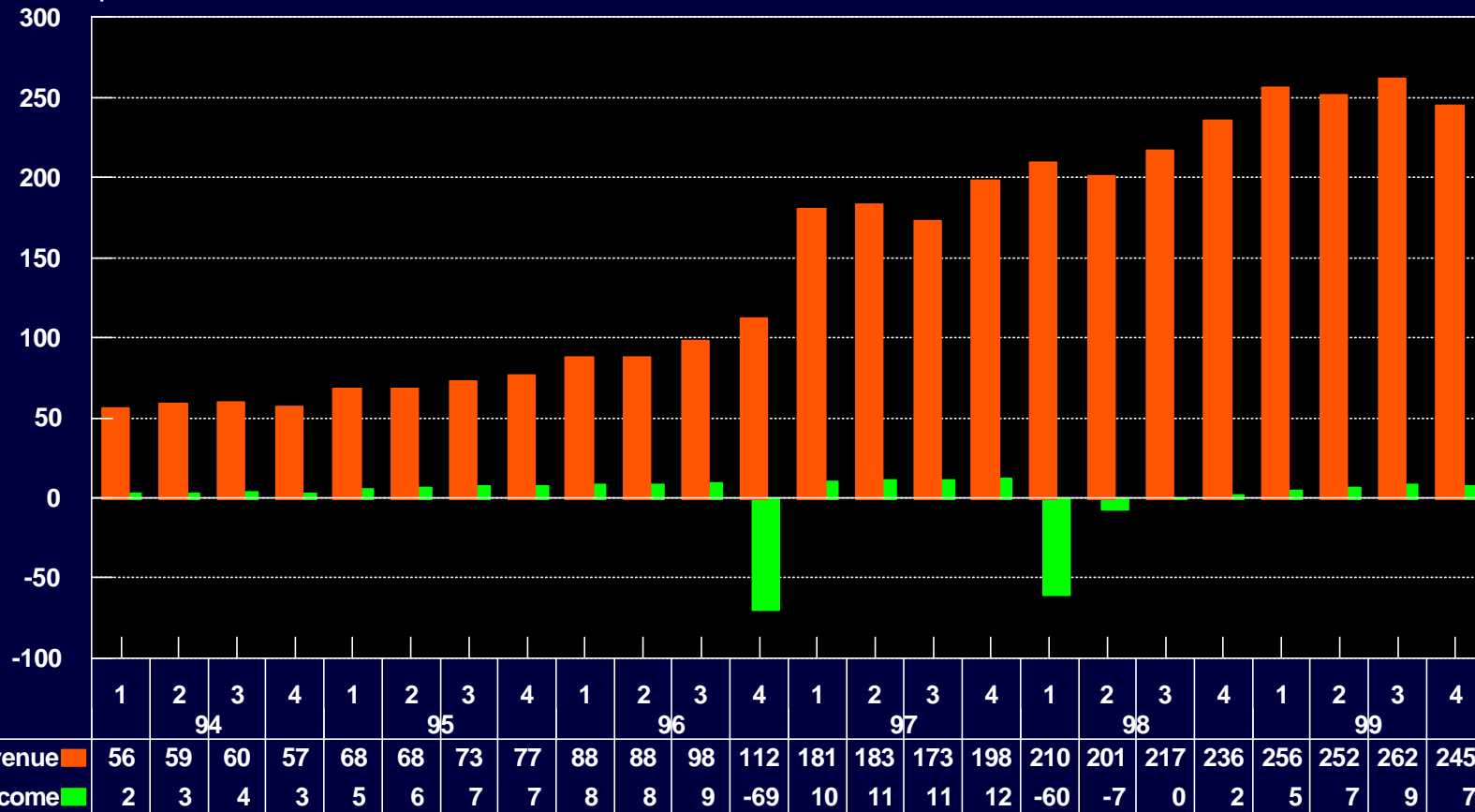
ACCUDYNE

ELLIOT TECHNOLOGIES

HADCO

Revenue & Net Income

\$ Millions



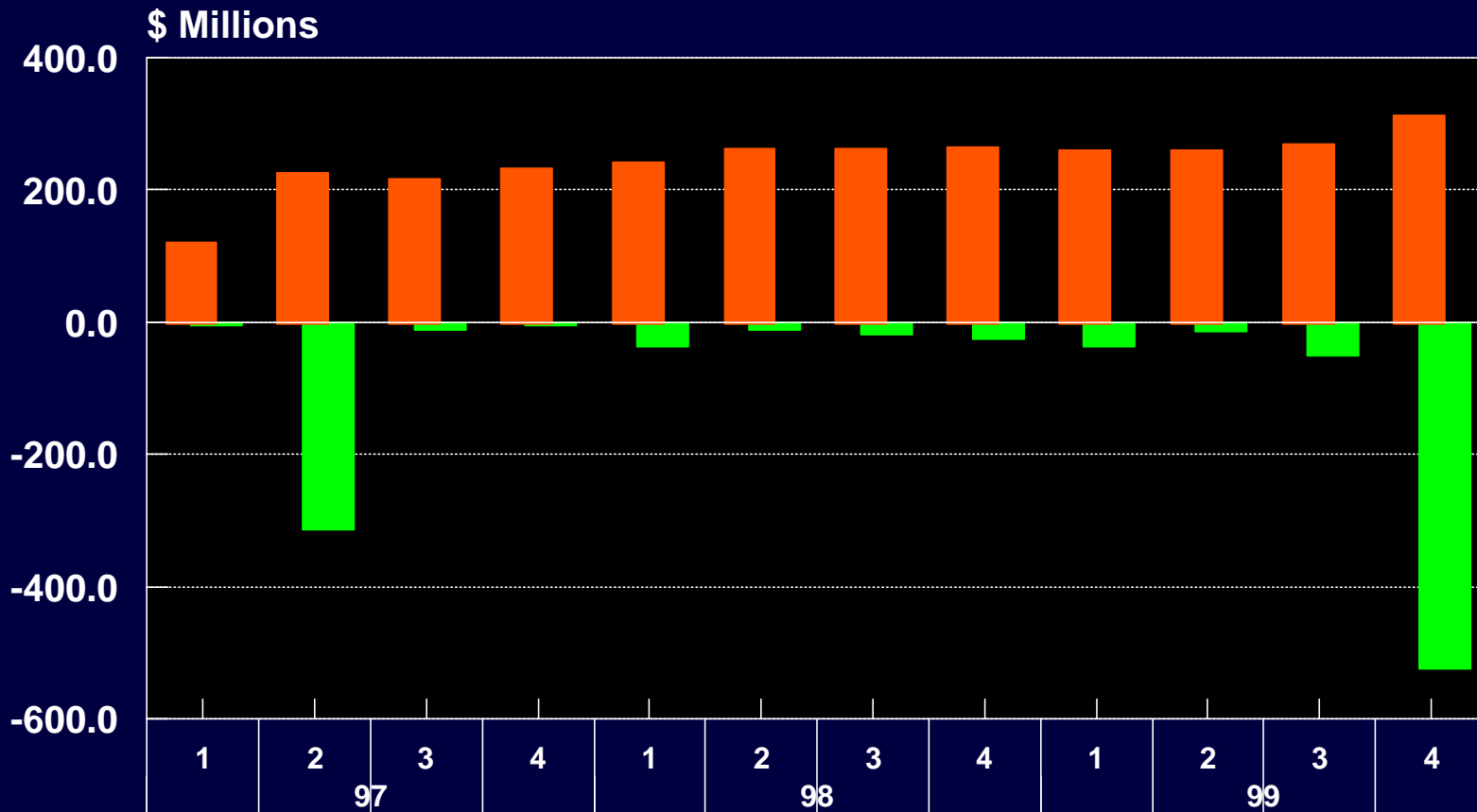
CY

HDC

FY ends October 31

VIASYSTEMS

Revenue & Income



Revenue	119.9	226.8	216.8	232.0	242.4	261.9	263.0	265.0	260.0	260.0	270.0	312.0
Net Income	-2.3	-311.9	-9.4	-3.9	-35.6	-9.3	-15.7	-24.1	-34.2	-10.9	-48.2	-523.0

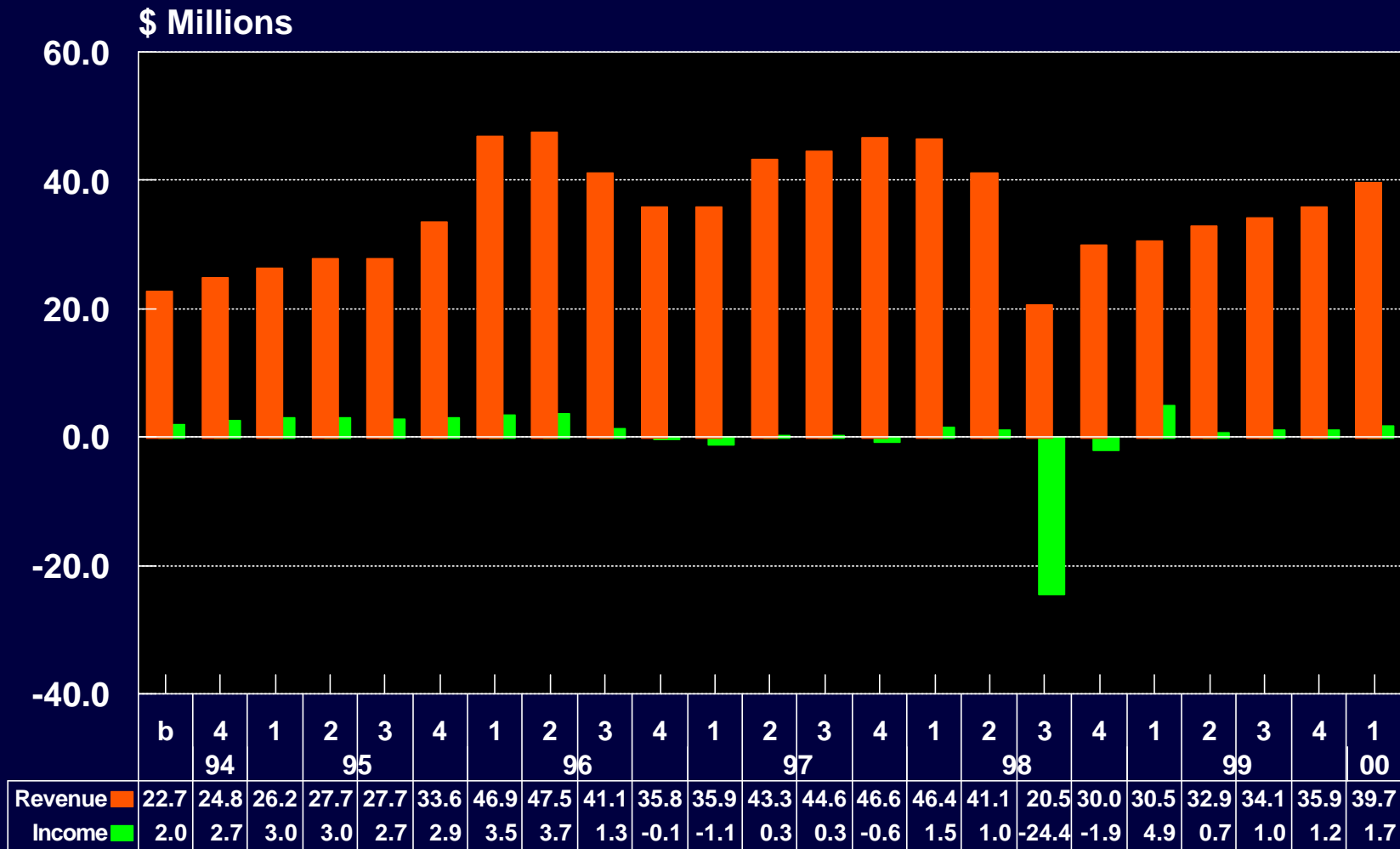
CY

VG

Sources: 10Q & 10K reports and company press releases

MERIX

Revenue & Net Income

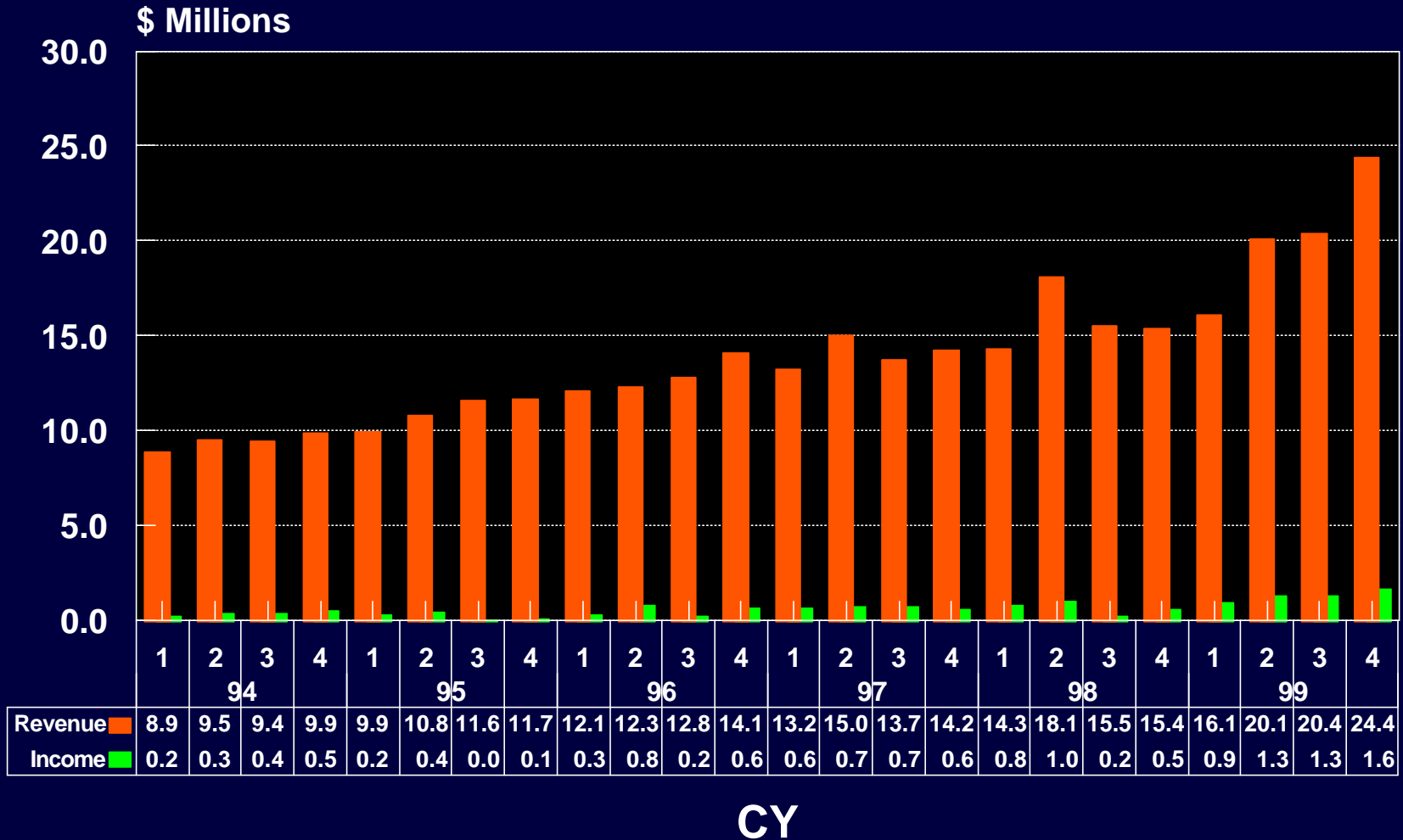


MERIX

FY ends May

PARLEX

Revenue & Net Income

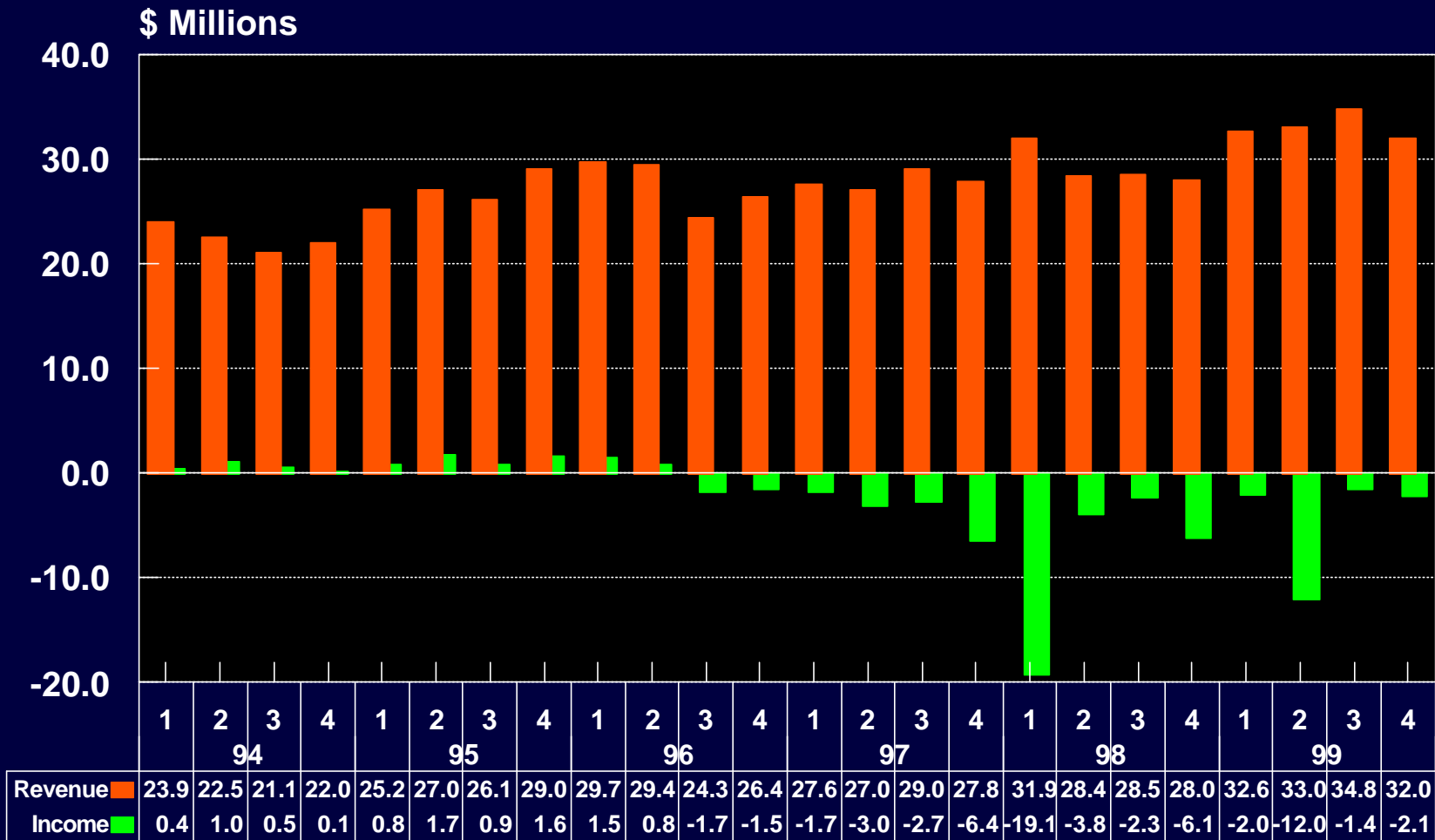


FY ends June 30

PRLX

SHELDAHL

Revenue & Net Income



CY

SHEL

N. AMERICAN PCB MANUFACTURERS - PUBLIC DATA

QUARTERLY SALES & NET INCOME (\$M)

		LAST YEAR		THIS YEAR		QUARTER
		SALES	INC	SALES	INC	ENDING
CIRCUIT SYS	CSYI	20.7	-0.3	23.0	-1.1	1/00
CIRCUIT WORLD	TSE:CWW	4.5	0.5	4.2	0.2	12/99
HADCO	HDCO	236.0	2.0	244.7	7.1	1/00
INNOVEX	INVX	22.0	3.0	44.7	-11.2	12/99
MERIX	MERX	30.5	4.9	39.7	1.7	2/00
M-WAV	MWAV	3.5	0.1	3.6	0.0	12/99
PARLEX	PRLX	15.4	0.5	24.4	1.6	12/99
SHELDAHL	SHEL	28.0	-6.1	32.0	-2.1	2/00
VIASYSTEMS	VG	265.0	-24.1	312.0	-523.0	12/99
TOTAL		625.6	-19.5	728.3	-526.8	
INCOME %			-3.1%		-72.3%	

Includes foreign sales

FEBRUARY U.S. PCB GROWTH INDICATORS

% GROWTH - Feb 2000 vs Feb 1999

RIGID PCB \$ SHIPMENTS

UP 6.4%

RIGID PCB \$ BOOKINGS

UP 21.8%

RIGID PCB BOOK/BILL RATIO

3-MONTH AVG 1.15

1-MONTH 1.18

LAMINATE+PREPREG SQ FT SHIPMENTS

UP 4.8%

LAMINATE+PREPREG SQ FT BOOKINGS

UP 24.6%

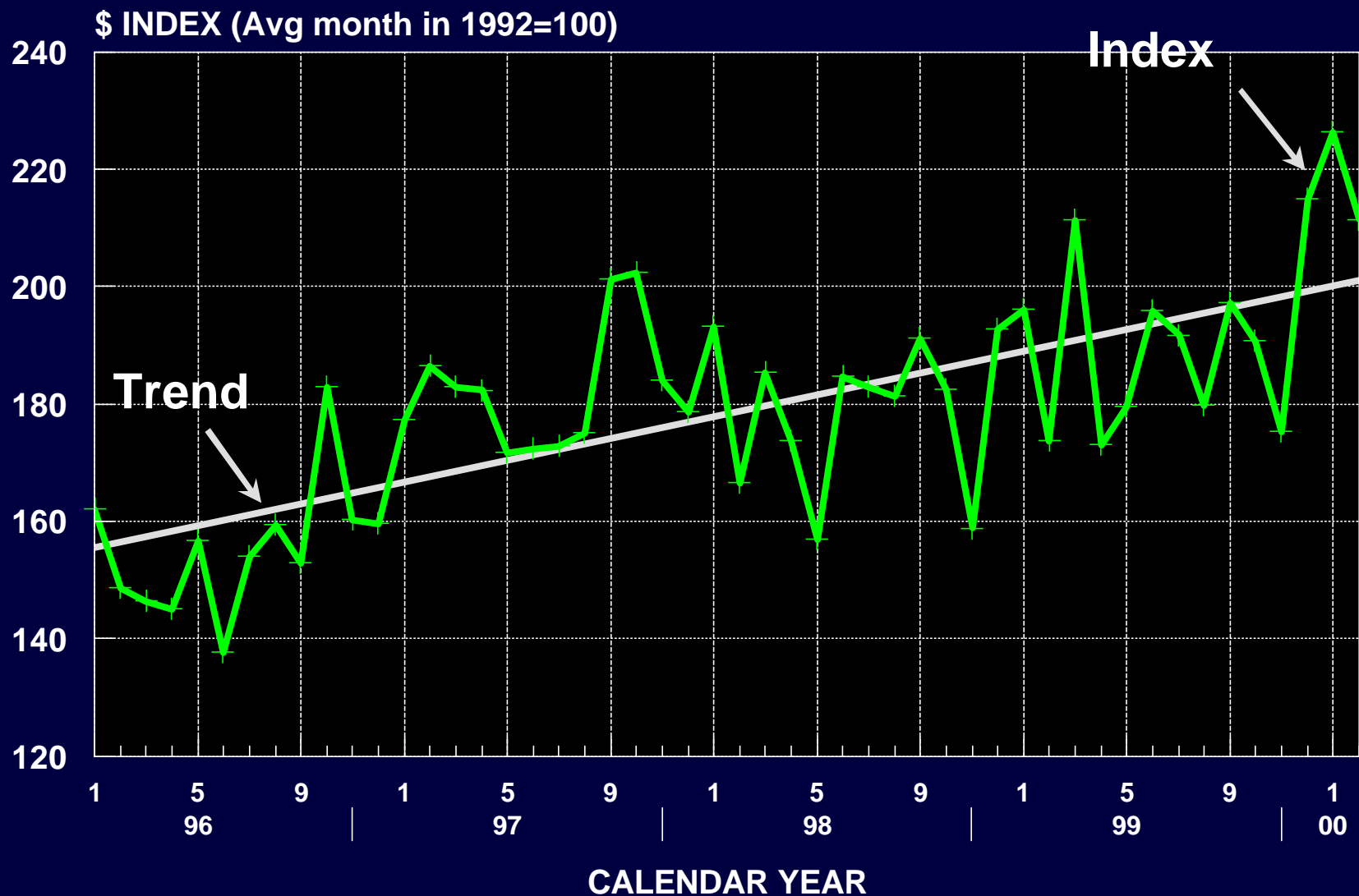
FLEX CIRCUIT \$ SHIPMENTS

UP 42.2%

FLEX CIRCUIT \$ BOOKINGS

UP 78.7%

U.S. RIGID PCB BOOKINGS



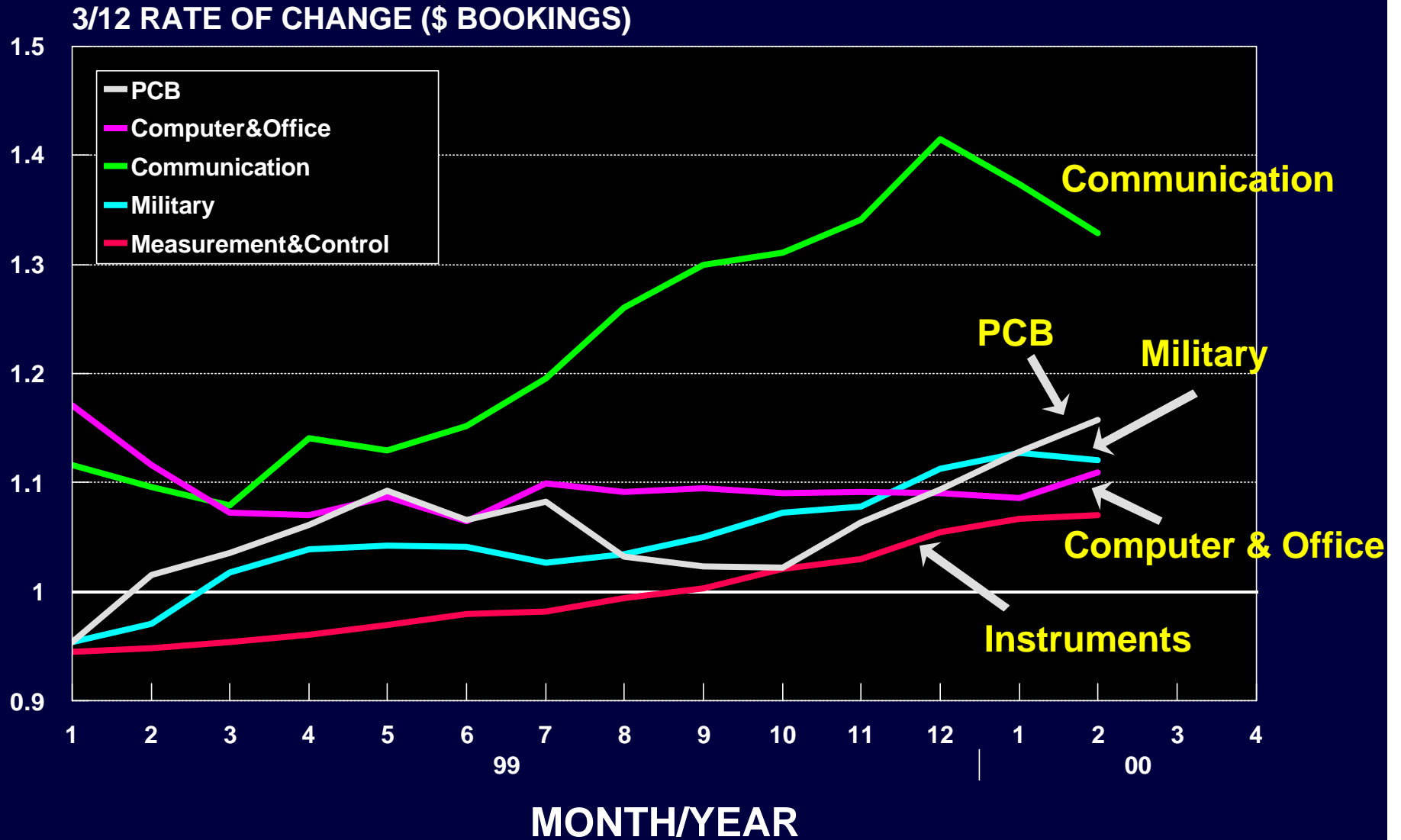
U.S. ELECTRONIC EQUIPMENT vs PCBs

\$ BOOKINGS GROWTH

3/12 RATE OF CHANGE



US RIGID PCB vs ELECTRONIC EQUIPMENT BOOKINGS



PRESENT GROWTH RATES (%)

U.S. ECONOMY & ELECTRONICS INDUSTRY

	LATEST MONTH	ANNUAL GROWTH RATE	3-MONTH GROWTH RATE
RIGID PCB BOOKING \$	2/00	108.6	115.8
RIGID PCB SHIPMENT \$	2/00	107.7	106.8
LAMINATE+PREPREG SHIPMENTS SF	2/00	110.4	112.5
ELECTRONIC COMPONENTS BOOK \$	2/00	116.8	114.8
ELECTRONIC EQUIPMENT BOOKINGS \$			
COMPUTER & OFFICE	2/00	109.5	110.9
COMMUNICATIONS	2/00	126.7	132.8
MEASURE/CONTROL INSTRUMENTS	2/00	107.0	112.1
MILITARY (SEARCH & NAVIG)	2/00	105.9	104.1
TOTAL ELECTRONIC EQUIPMENT	2/00	113.7	116.9
INDUSTRIAL PRODUCTION	2/00	104.0	105.4

NOTE: 3 month growth rates compare most recent
3 months to same 3 months one year earlier

Summary

- 1999 was a better year both in the USA & globally. An Asia recovery and outstanding growth in communication equipment were key factors.
- N. American PCB, semiconductor & electronic equipment orders are all currently strong.
- All key industrial countries' economies are growing. Interest rates are being raised to limit future inflation.
- Passive component shortages are serious problem. Massive cel phone growth has impacted global component availability. Microprocessors are tight and laminate supply may be an issue.
- Personal computer induced seasonality continues.
- 7-10% domestic PCB growth is likely for 2000. Longer term, sporadic "double digit" cyclical peaks in PCB demand will continue.

INTERNET WEBSITES

CircuiTree "Market Outlook" Articles

CUSTER CONSULTING GROUP

<http://www.custerconsulting.com>

IPC

<http://www.ipc.org>

Look under Marketing Articles in Market Information